

DERBYSHIRE COUNTY COUNCIL

ADULT CARE BOARD

25 June 2015

**DERBYSHIRE COUNTY JOINT VISION AND
STRATEGIC DIRECTION FOR MENTAL HEALTH**

1) Purpose of the Report

The purpose of this report is to:

- To seek endorsement for the Derbyshire County Joint Vision and Strategic Direction for Mental Health 2014-19 (at Appendix 1)
- To inform Adult Care Board of progress on some key areas of the action plan

2) Information and Analysis

Background

In September 2014, the Adult Care Board endorsed the draft Direction of Travel for Mental Health in Derbyshire County and agreed to the Joint Commissioning Board for Mental Health to further engage with stakeholders to gain feedback on the document and to develop the associated action plan for 2014-16.

Since September 2014, the draft Direction of Travel has been cascaded widely to a range of stakeholders including service receivers, carers, voluntary sector providers, CCG Governing Bodies and other health and social care partner agencies, providers and their staff. Feedback from this engagement process has been acknowledged through a public statement summarising the analysis of the feedback and this has resulted in a number of changes to the document, including the vision statement.

The Strategy has also been refreshed during this time to reflect a number of new key policy documents such as the NHS Five Year Forward View, the refreshed Derbyshire Health and Wellbeing Strategy and changes to local commissioning plans, i.e. North and South Units of Planning and the Better Care Fund plan.

The Strategy document (Appendix 1) and action plan (Appendix 2) was approved at the Joint Commissioning Board for Adult Mental Health on the 10th June 2015.

3) Proposed Further Action

The annual Mental Health Strategy action plans will be monitored through the Joint Commissioning Board for Adult Mental Health and progress will be reported to the Adult Care Board and Health and Wellbeing Board annually. See Pg. 5 of the strategy document for an overview of the reporting and governance structure.

Action plans will be agreed annually throughout the five year life of the draft strategy and the strategy document will be revisited on a regular basis and refreshed where necessary to reflect any major changes to policy and legislation.

The Joint Commissioning Board (JCB) membership will be refreshed to reflect the new commissioning architecture and ensure system-wide representation and to take account of the need to strengthen partnership working between Children and Younger People's mental health commissioning and service provision. The JCB membership refresh will be aligned with the natural end of the Crisis Care Concordat (CCC) Steering Group to ensure the continuation of good partnership working beyond the life of the CCC group. Membership will also ensure clear links into other strategic groups such as the 21st Century and Star Boards.

Engagement – Next steps

Opportunities for service receiver and carer engagement will be project planned alongside each action, i.e., involvement in themed work streams, (i.e., urgent care pathway development; suicide prevention framework).

A Mental Health Partnership Event is currently being planned for September 2015 to officially launch the strategy document; present the findings of the Public Health 'State of Mental Health in Derbyshire' report; provide an update on the Crisis Care Concordat and to engage with stakeholders through a series of workshops on particular work streams., i.e. Prevention, Urgent Care, Physical Health Needs and Dual Diagnosis as well as to prioritise topics for 'deep dive' analysis.

Measuring the impact of the strategy

All work streams contained in the action plan will have Key Performance Indicators (KPI's) and these will be monitored by the Joint Commissioning Board.

4) Update on some key areas of work

Crisis Care Concordat

In response to the Crisis Care Concordat (February 2014), local partnerships of local authority, health and criminal justice agencies have formed a steering group and have committed to and published a jointly agreed declaration that mirrors they key principles of the national Concordat; a commitment for local

agencies to work together to continuously improve the experience of people in mental health crisis. Additionally, a shared action plan has been developed and published with a commitment to review, monitor and track improvements and publish progress made. The Declaration and Action Plan are available to view on the national Crisis Care Concordat website, www.crisiscareconcordat.org.

Urgent Care Pathway review

In response to the Crisis Care Concordat, a whole-system Urgent Care review is in its early stages. The review will consider how health and social care, police, ambulance, probation and telephone triage and support services can change and develop working practices to improve outcomes for people in crisis and their experience of crisis response; reduce demand in the system and make best use of resources.

The review will also examine how community resources can be developed to provide alternatives to hospital admission, particularly addressing the current demand on mental health beds leading to the need to place people out of area.

Development of co-production model of service receiver and carer engagement

An independent review of mental health service receiver and carer engagement mechanisms was carried out during April-September 2014 in partnership with Adult Care, CCG's, Derbyshire Healthcare Foundation Trust, DCHS and Derby City Council. The recommendations of this review have been considered by the Engagement Project Board and respective partner agencies and a service specification reflecting the agreed model is in development.

Once joint funding has been agreed and the service specification is completed, a period of engagement with service users and carers will follow to ensure that the proposed model going forward is fit for purpose. Following this process, a procurement exercise will follow with the new model planned to be implemented from 1 April 2016.

The outcome of this process will ensure a sustainable partnership model for future engagement and co-production opportunities in commissioning decisions and to ensure that client and carer experience feeds into a continuous service improvement process related to mental health in Derbyshire.

Development of a shared outcomes framework

Hardwick CCG commissioned Southern Derbyshire Voluntary Sector Mental Health Forum (SDVSMHF) to assist health and adult care commissioners (County and City) to develop a shared outcomes framework which could provide evidence of the impact of mental health voluntary sector grant funded

support against the six themes of the strategy. The framework has been developed in partnership with mental health voluntary sector providers and will help to drive integration, enable organisations to deliver person-centred, outcomes-focussed support, as well as providing robust evidence of the value of their services in order to attract wider sources of funding. The framework will also enable commissioners to identify gaps in support at a strategic level as well as strengthening existing client feedback mechanisms to promote continuous service improvement.

The Outcomes Framework is currently being piloted by a small number of organisations to test for validity and ease of application.

Improving Access to Psychological Therapies (IAPT) Equity Audit and IAPT procurement

The 4 Derbyshire CCGs commissioned Public Health to develop a Health Equity Audit to assess the equity of IAPT services in Derbyshire, with respect to age, gender, ethnicity, geography, disability, long-term condition status, sexual-orientation and employment status. The report has made eleven recommendations which will inform future commissioning of IAPT across Derbyshire. A copy of the full report is available on the [Derbyshire Observatory](#).

State of Mental Health in Derbyshire (JSNA) report

The JSNA for mental health is currently being refreshed by Public Health colleagues and the report should be available for publication late July 2015. This will inform commissioning plans going forward. The findings of the report will be presented at the Partnership Event in September 2015.

Specialist Mental Health Advocacy

A procurement process is currently underway to bring together Independent Mental Health Advocacy, Independent Mental Capacity Advocacy and the DoLS Paid Representative Service and NHS Independent Complaints Advocacy into one contract with a single point of access. The contract is expected to be awarded in October 2015 with the new service commencing from 1 April 2016.

Self-help review

A review of how self-help for mental health in the community can be further developed, supported and maintained, is currently underway and is aligned with the social capital work stream of the 21st Century Board.

Day opportunities review

A review of social inclusion opportunities and current VCS grant funded services and support for mental health is currently being planned. This will take into account responsibilities under the Care Act for Adult Care in relation

to prevention and will ensure alignment of future provision with the overarching themes of the strategy.

The review will look at how services and support can be personalised to meet the needs of both those who are eligible for a personal budget or personal health budget as well as those who are ineligible but require a range of support to overcome barriers in their daily lives related to their mental health, maintain their wellbeing and reduce or delay eligible support needs.

Action Plan 2014-16

The Action Plan for 2014-16 can be found at Appendix 2. This is not the final version as there are still some actions to be incorporated following further discussions with partners.

5) Financial Considerations

The funding streams indicated for the strategy vary across a number of departments and agencies and will need to be negotiated on an annual basis between Adult Care, Public Health and Clinical Commissioning Groups. Some areas of work are included in the Better Care Fund.

Some joint commissioning arrangements may also be made in collaboration with neighbouring authorities where appropriate to achieve economies of scale.

The Joint Commissioning Group is mindful of the need to refer back to the Adult Care Board for decisions which involve any significant service change. The group is also aware of the need to refer back if any significant decommissioning is proposed.

Action plans will reflect the need to deliver savings across the sector.

6) Officer Recommendation

- 6.1) For Adult Care Board to note and endorse the Derbyshire County Joint Vision and Strategic Direction for Mental Health 2014-19
- 6.2) For Adult Care Board to note progress so far against some of the key areas of current work.

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