



An update on our merger journey

Introduction



Tosca Fairchild
Director of Governance
and Communications



James Hender
Director of Integration

We are UHDB



UHDB in numbers

12,500

*Staff employed
across our five
hospitals*

1,000

*Average
number of
patients seen
in A&E daily*

1,614

*Inpatient beds
across five
hospitals in 49
wards*

3,300

*Trauma & orthopaedic
outpatients every week
More than any other
Trust!*

52

*Operating
theatres – one of
only five Trusts
with more than
50*

25

*Babies born
each day on our
maternity units*

£750m

*Trust's annual
turnover*

20

*Surgical gall
bladder removals
per week – most in
the country*

220

*Emergency
patients
admitted per
day*

4,000

*Outpatient
appointments
every day*



Royal Derby
DERBY



Queen's
BURTON



Samuel Johnson
LICHFIELD



Sir Robert Peel
TAMWORTH



London Road
DERBY

Our story so far

Our story so far

- **Big Conversation** – We are using online technology to engage our 12,500 voices in shaping our vision and purpose.
- **Investing in maternity services** -We've approved a maternity business case which will see additional investment in Derby and Burton. Over the next 3 years we will recruit additional midwives, maternity support workers, obstetricians and sonographers.
- **JAG accreditation** – Our endoscopy services at Sir Robert Peel have received national accreditation.
- **Increased capacity over winter** - We are building two additional 28 bed modular wards, one at the Treatment Centre in Burton and one at Royal Derby Hospital, and an additional 24 bed ward at London Road Community Hospital.



Royal Derby
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Merger principles

- Sustaining clinical services at Queen's Hospital Burton
- Developing tertiary (specialist) services at Royal Derby Hospital
- Making the best use of community hospitals in Lichfield, Tamworth and Derby

Compelling Clinical Case for merger

Clinical Service	Improvement	Impact	Patients Benefitting
Cardiology	BCIS accreditation for BHFT Single cardiology team	<ul style="list-style-type: none"> Decrease unnecessary angiograms Reduce risk of duplicated procedures Decreased mortality for Burton patients 	1,400 patients
Stroke	Hyper-acute stroke service delivered at DTHFT	<ul style="list-style-type: none"> Decreased mortality for Burton patients Improved clinical outcomes & recovery Weekend TIA service for BHFT's patients 	470-480 patients
T&O	Cohort patients – day cases at BHFT, trauma and >24h electives at DTHFT	<ul style="list-style-type: none"> Fewer cancelled operations Best practice followed for all patients Access to ortho-geriatric service for Burton patients 	7,000 patients
Imaging	Sustain services at BHFT; single radiology team, ISAS accreditation	<ul style="list-style-type: none"> Reduce outsourcing More accurate reporting More stable service at QHB 	170,000 patient spells
Renal	DTHFT's renal team to cover the whole catchment population	<ul style="list-style-type: none"> Improve AKI recognition and treatment Increase home dialysis rates Associated with mortality reduction 	2000 patients
Cancer	Simplified pathways for patients requiring complex surgery	<ul style="list-style-type: none"> Reduce time to definitive surgery Better coordinated treatment – single MDT for patients Larger catchment population – enables DTHFT to maintain tertiary surgery 	180-190 patients

Six clinical deep dives

	CARDIOLOGY
	T&O
	STROKE
	RENAL
	UROLOGY (Cancer)
	RADIOLOGY

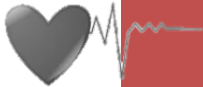





Patients from Burton requiring Percutaneous Coronary Intervention (PCI) will be repatriated from Leicester and Stoke to UHDB by end of February. This will ensure patients are being treated closer to home.

BCIS application completed for the Burton site to support delivery of PCI – peer review of services to take place in the coming months.

Currently recruiting to two additional Consultant posts to work cross site.

Plans to repatriate Complex Devices (Pacemaker insertion)

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Developing the longer term plans for elective and trauma operating across the sites to maximise capacity and reduce waiting times.

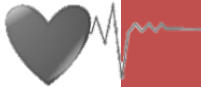





Introducing an acute knee clinic at Queen's Hospital Burton, accessing specialist care quicker and will reduce the number of hospital visits.

Exploring the use of the Treatment Centre at Burton to support demand on day case surgery at Royal Derby.

Plans for development of Hands, Spinal, Upper Limb and Knee clinics community hospitals, enhanced local offering.

Scoping for the potential to increase the range of daycase procedures that could be offered.

Six clinical deep dives

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Business case for the reconfiguration of the Stroke pathway has been approved by Trust and currently being reviewed by Commissioning Teams.

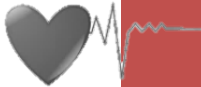





Additional bed capacity at RDH with modular wards due to be in place for September 2019.

Operational planning has commenced with development of SOPs to support service delivery.

Working with WMAS for transport of Staffordshire hyper acute patients to RDH.

Working with vascular teams in order to bring care closer to home by repatriating carotid artery surgery (resulting from TIA) from UHNM.

Six clinical deep dives

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Inpatient Renal service at QHB in place – specialist face-to-face consultations leading to improved quality of care for patients.

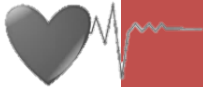





Business Case to run dialysis service from the Lichfield Community Hospital has been approved, with UHDB commencing delivery of this service from April 2019.

Appointed Renal Physician to new service.

Home Dialysis Business Case to be developed - ensuring Staffordshire patients have equity of service and access to best practice.

AKI Care Bundle developed and launched to improve management of inpatients.

Six clinical deep dives

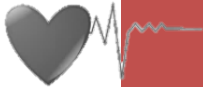





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	RADIOLOGY

Legacy Derby Consultants have commenced provision of outpatient sessions in Burton to provide specialist cancer input.

Patients requiring prostate surgery are now treated within UHDB rather than being referred to UHB.

Cancer pathways being modelled with Radiology and Pathology input to ensure best practice available on all sites – including standardisation of biopsy / MR order.

Six clinical deep dives

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Recent recruitment exercise in India has potentially secured 8 Radiologists to work across the sites – this is instrumental in stabilising the Burton service.

Merger of Radiology Information System (RIS) and Picture Archiving and Communications System (PACS) due to go live in February on an improved platform – this is a key enabler to many patient benefits. A unified system will enable clinicians to see images and reports regardless of site; improving efficiency and safety.

On the horizon

- We're identifying which services to focus on next.
- These specialties will undergo a detailed review 'Deep Dive' with the clinical teams, to consider the opportunities and develop plans (some of which will be multi-year).
- Services have been selected based on assessment of indicators measuring quality, workforce and operational performance linked to the Merger priorities;
 - Sustaining clinical services at Queen's Hospital, Burton
 - Developing tertiary (specialist) services at Royal Derby Hospital
 - Making best use of Community Hospitals in Lichfield, Tamworth and Derby

The next 'Deep Dive' services

	OPHTHALMOLOGY
	DERMATOLOGY
	GYNAECOLOGY
	VASCULAR SURGERY
	CRITICAL CARE
	HEAD AND NECK

More good news...

- The development on the Outwoods site has been allocated £21.88 million of capital funding from the Department of Health and Social care
- A nursery, GP surgery and residential accommodation are all set to be built as part of the Healthcare Village plans, whilst the work will also make use of existing buildings, including the Medical Education Centre and newly-built dementia centre



Proposed South West View



Any questions?