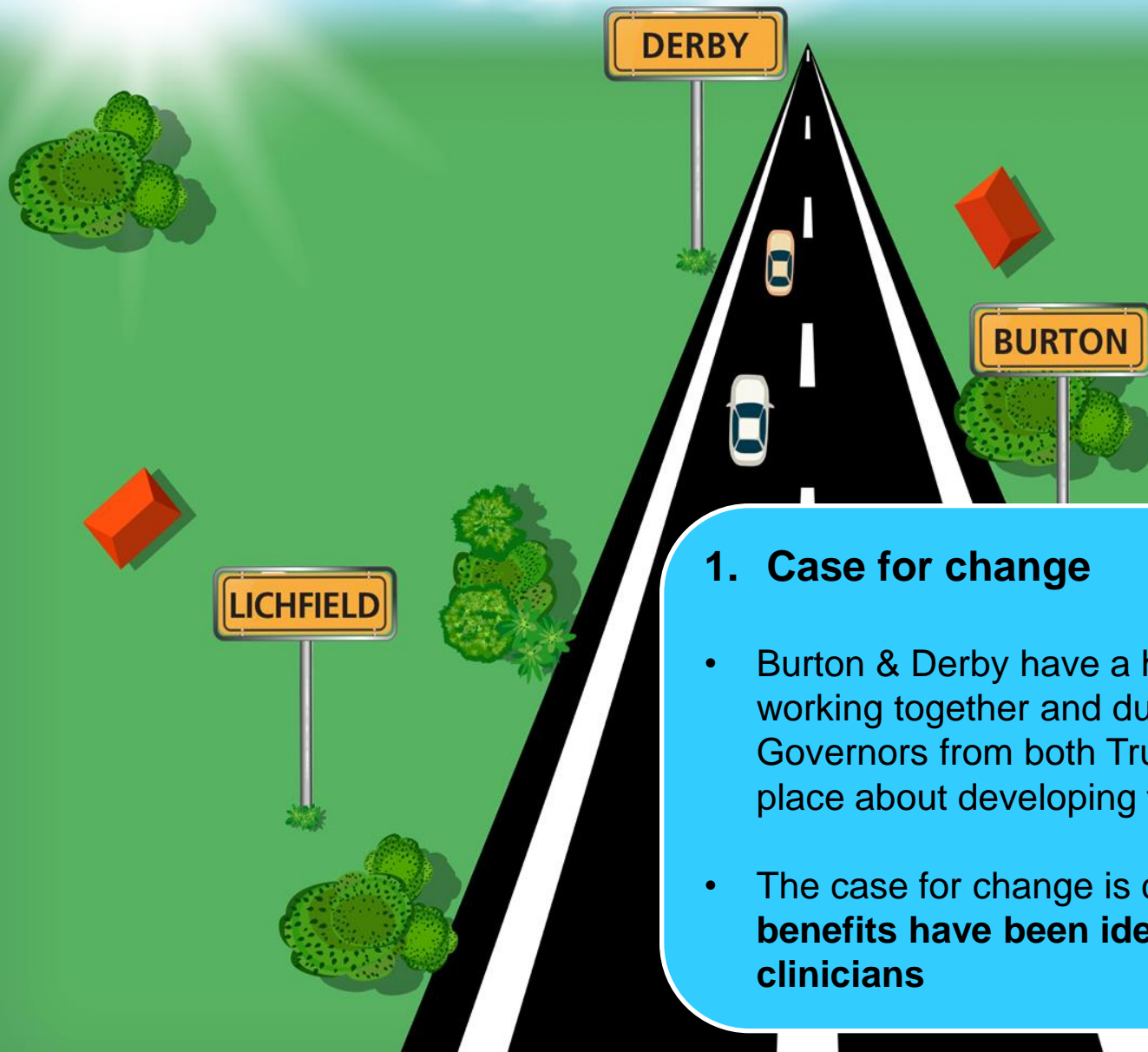


# Derby & Burton: A route to high quality sustainable services



# Derby & Burton: A route to high quality sustainable services



## 1. Case for change

- Burton & Derby have a history of successfully working together and during 2016, supported by Governors from both Trusts, discussions took place about developing this relationship further
- The case for change is compelling – **real patient benefits have been identified by our clinicians**

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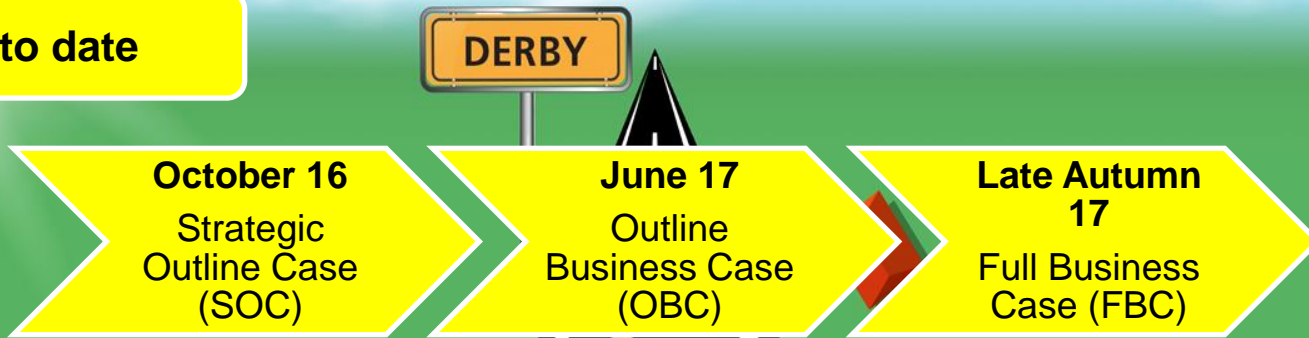


## 2. Benefits of a closer collaboration or partnership would include:

- Continual improvements in care from shared learning and best practice
- Secure high quality services in Burton longer-term
- Provide Derby's specialist services to a larger population
- Make better use of our community hospitals in Tamworth, Lichfield and Derby
- Better support the Sustainability & Transformation Plans
- Reduce unnecessary duplication so that we can focus on providing the best care & services.

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## 3. Progress to date



### Our guiding principles are that:

- Queen's Hospital will remain a vibrant District General
- Derby Teaching Hospitals will have access to a larger population across which to build specialist services

### Our emerging clinical strategy aims to:

- Ensure our populations have local access to specialist services
- Provide great quality general hospital services across both sites for patients across Staffordshire and Derbyshire
- Reflect the national move towards integrated 'place based' care



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## 4. Outline Business Case approved – June 2017

- A Full Business Case will now be developed, with input from public, staff and stakeholders.
- Clinical services will be explored in detail in order to ascertain the full benefits of a formal collaboration for patients.
- Corporate and support functions will be looked at in detail in order to maximise efficiencies and provide a high quality, yet streamlined approach.
- The proposed model of organisational form is a merger via acquisition.

LICHFIELD

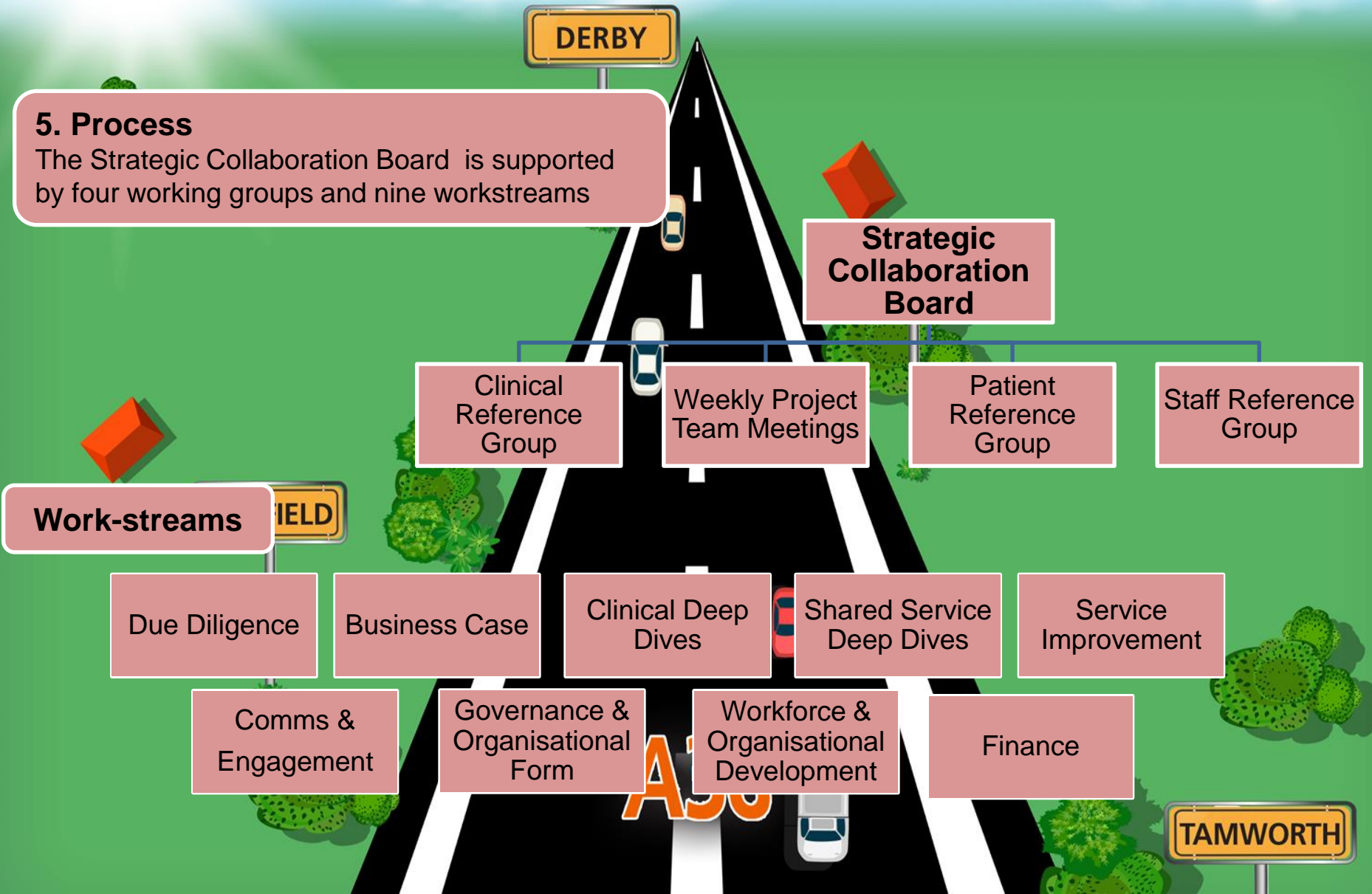
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TAMWORTH

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## 5. Process

The Strategic Collaboration Board is supported by four working groups and nine workstreams



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## 6. Link to Sustainability & Transformation Plans (STPs)

- Both Staffordshire & Derbyshire STPs link into work taking place in this collaboration.
- Our ambition is that the collaborative work will form a significant part of the acute sector contribution to STPs.
- Both Trusts recognise that having an accessible, fully functioning acute hospital service is a critical part of the STPs.
- It is essential that both Trusts develop hospital clinical networks and partnerships in order to sustain an effective acute hospital infrastructure across Derbyshire and Staffordshire.
- The Burton-Derby Hospitals collaboration will therefore act as a key enabler in taking this agenda forward.



TAMWORTH

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## 7a. Clinically Led Opportunities

**Our clinical teams have identified the potential for real patient benefits in a number of different specialties, including:**

**Oncology** – Creating a single clinical team working across both sites. Sharing best practice and providing care closer to home.

**Acute Medicine** – Becoming the leading urgent care system nationally. Proposals include shared resources to address workforce shortages, ACC synergies and GP triage across both sites.

**A&E** – Single clinical leadership with A&E departments at both hospitals. Proposals include joint training, best practice sharing in staff development, joint recruitment and better access for Burton patients.



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## 7b. Clinically Led Opportunities

**Breast Screening and Surgery** – A single clinical team across both sites. Benefits include reduced waiting times, improved service quality and reduced variation.

**Radiology** - Full range of services cross-site (with the exception of Nuclear Medicine which transfers to Derby site). Benefits include improved service quality, reduced service variation, improved weekend access, greater choice of location for diagnostic procedures, and improved waiting times.

**Stroke** - Stroke and Neurovascular centre of excellence, with the highest quality clinical care and patient experience, by combining both Trusts' teams. Benefits include 7 day consultant-led service and 7 day TIA availability and access to thrombectomy.



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## 7c. Clinically Led Opportunities

**Orthopaedics** – A single service across three sites (Burton, Tamworth and Derby). Reduced length of stay and waiting times.

**Cardiology** - Creating a patient focused combined single service, avoiding repeated invasive procedures and transfers to out of area Trusts. Benefits include access to complex devices and Derby cardiac centre.

**Endoscopy** – A single service across all three sites (Burton, Derby and Tamworth) would offer patients care closer to home.



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## 8. Shared Services Opportunities

- To identify shared service efficiencies & improvements, we are also looking at bringing support teams together i.e. Finance, Human Resources, Information Technology, Procurement, Operations and Medical Records
- Potential benefits include:
  - Reduced audit fees
  - Utilise additional capacity on Derby recruitment system
  - Single centralised HR call centre
  - Move to a single Electronic Patient Record to support clinical pathways
  - Standardise consumables & prosthetics (where clinically agreed)
  - Shared learning about e-casenotes

LICHFIELD

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## 9. Your Voice

Next steps for staff, public, GP and stakeholder engagement

- Public engagement will be carried out post-OBC to give people an opportunity to offer their views.
- A monthly Burton/Derby newsletter is sent to all stakeholders and staff for wide circulation.
- A joint website has been launched as a focus for key documents and updates.
- A patient reference group has been established to ensure the patient voice is strong in this process.
- Two workshops were held in late March to meet potential recruits to speciality patient forums.



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