

**Agenda item 3**

**DERBYSHIRE HEALTH AND WELLBEING BOARD**

**22 September 2016**

**Report of Gary Thompson, Chief Officer SDCCG**

**Derbyshire Sustainability & Transformation Plan**

**1. Purpose of the report**

This report is to update members on the progress of the Derbyshire wide Sustainability & Transformation Plan (STP).

- Planning assumptions in the 30<sup>th</sup> June submission to NHS England
- Where we are now and what are we doing
- Next steps

**2. Information and analysis**

Following the publication of NHS England's Five Year Forward View, NHS England has asked us to develop a plan to demonstrate how the local NHS will address the increasing care quality, health and wellbeing and finance & efficiency gaps (the triple aim) over the next five years.

The Derbyshire footprint covers Derby City and Derbyshire County (with the exception of Glossop). All CCGs, councils and service providers continue to work together to define and understand the challenges faced by the system.

The health and wellbeing boards have previously received presentations on the development of the Derbyshire STP, focussing on the governance framework, priorities and planning assumptions which underpinned our initial submission to NHS England on 30 June 2016.

This work to date has predominantly been a large scale analysis of available data and information to help us understand where the emerging gaps in health and social care services exist and where we can potentially work more collaboratively to better support patients and carers, enabling them to stay well, have appropriate access to care and to reduce the overall pressure on the health and care system. It was the product of this analysis which formed our first submission to NHS England on 30 June.

Through our analysis, we have been able to characterise the gaps across the system, propose five system priorities and a number of levers/interventions

which we believe are required to deliver service transformation and sustainability at the scale required.

## System Gaps

- Care quality gap
  - Services are not integrated
  - Reliant on a bed-based system
  - Patients not supported to be independent
  - Care not always in the right setting
  - Uncoordinated, inconsistent and complicated urgent and primary care
- Health inequality gap
  - Living longer with more complex ill health
  - 5% of population consume 45% of resources
  - Next 15% consume additional 25% of resources
  - Deprivation, MH and LD equate to poorer health
  - CHD & cancer disproportionate to life years lost
  - Focus on emotional health and wellbeing of C&YP
- Finance and Efficiency gap
  - Resources not keeping pace with rising demand and costs
  - Inefficient use of estate
  - Perverse incentives
  - Overall financial challenge by 2020 = £364m (£244m health, £120m social care)

## Priorities & Levers

		Five key levers for re-shaping the system				
		1° and 2° prevention	Meeting ongoing care needs	Eliminating unwarranted variation	Right care in right setting	Efficiency
Our five Priorities	1. Place-based care	✓	✓	✓	✓	✓
	2. Prevention	✓	✓	✓		
	3. Urgent Care			✓	✓	✓
	4. System Efficiency					✓
	5. System Management	✓	✓	✓	✓	✓

## **Ongoing work**

System-wide work to develop the Derbyshire STP continues to progress. Following the submission to NHS England on 30 June, our analysis has been reviewed, including meetings with Simon Stevens, NHSE Chief Executive, and members of the Derbyshire team. Feedback from NHSE has been positive, and we continue to understand the detail within each of the priority areas.

We are focussing our efforts on:

- Establishing a programme structure and workstreams which will focus on further developing our understanding of the gaps and promote an integrated approach to service transformation.
- Continuing engagement with key stakeholders and opinion leaders to understand the opportunities for the system to develop new models of care for the population of Derbyshire.
- Reviewing and evolving existing governance arrangements which support the efficient organisation of system-wide planning.
- Developing the engine room capability and capacity to undertake further development of our analysis and planning processes.
- Developing our approach to internal and external communications, engagement and consultation, in collaboration with Healthwatch Derby and Healthwatch Derbyshire.
- Continuing to have regular checkpoint meetings with NHS England, NHS Improvement and other regulatory bodies.

## **Links with the Health and Wellbeing Strategy**

The STP Plan will significantly contribute to the Health and Wellbeing Strategy objectives. In particular, our priority areas will support:

- The delivery of more co-ordinated and integrated care, based around people and communities, not institutions and beds
- More action to stop disease before it starts, and to help people stay mentally and physically healthy, with holistic rather than fragmented services.
- The development of more integrated Urgent Care, treating people in the most appropriate setting.

## **Next Steps**

We will continue to work collaboratively with partners across the health and care system. We will be submitting the next iteration of our STP to NHS England on 21 October 2016.

### **3. RECOMMENDATIONS**

The Health and Wellbeing Board is asked to:

1. Note the progress to date and approve the next steps in this system wide planning.
2. Continue to support the principles of the STP and the collaborative approach to joint working

**Gary Thompson  
Chief Officer  
NHS Southern Derbyshire CCG**