

Agenda item 11

DERBYSHIRE HEALTH AND WELLBEING BOARD

12 July 2018

**Report of the Chief Executive of Derby Teaching Hospitals NHS
Foundation Trust.**

**DERBY AND BURTON: A ROUTE TO HIGH QUALITY SUSTAINABLE
SERVICES**

1. Purpose of the report

To provide the Health and Wellbeing Board with an initial performance dashboard for comment and review.

2. Information and analysis

The Health and Wellbeing Board (HWB) has previously received updates on the developing collaboration between Burton Hospitals NHS Foundation Trust and Derby Teaching Hospitals NHS Foundation Trust. This paper updates the HWB on the progress to date and next steps.

An intensive programme of work has led to a proposal to merge Burton Hospitals NHS Foundation Trust and Derby Teaching Hospitals NHS Foundation Trust. This merger will achieve a number of benefits:

- Continual improvements in care from shared learning & best practice.
- Securing the Queen's site as a vibrant district general for the people of Burton.
- Providing Derby's specialist services to a larger population.
- Making better use of our community facilities and services in Tamworth, Lichfield and Derby.
- Supporting the STPs with more ways to care "closer to home".
- Reducing unnecessary duplication so that we can focus our resources on ensuring true excellence across the board.

A joint Strategic Collaboration Board is in place to make sure we follow the right process and focus on patient benefits, financial best practice and staff impact – supported by regular project meetings and various work streams set up to focus on different areas.

We're clear that there are a number of really compelling benefits for our patients across our combined catchment areas – this is the driving force of our proposed merger.

Working with our core clinical teams we have identified a selection of specialities where we think there is a bit more urgency to bring our people, skills and best practice together. These specialities are: Cardiology; Orthopaedics; Stroke services; and Renal.

To complement the patient benefits, we are bringing support teams together i.e. Finance, Human Resources, Information Technology, Procurement, Operations, Secretarial teams, Medical Records and more. Our aims are to streamline our services, reduce obvious duplication once we merge and create a world-class suite of support services for our outstanding clinical teams.

In March 2018, the Competition and Markets Authority (CMA) approved the merger from a competition perspective. They were very clear that the compelling clinical case outweighed any concerns that they might have with regard to competition.

NHS Improvement's Provider Regulatory Committee (PRC) also met in March to consider the Full Business Case for the merger. They were impressed by the strength of the clinical argument and the strategic rationale for the merger and acknowledged that the financial case underpinning the proposal had been strengthened.

However, in considering whether they were able to assign a risk rating for the merger, NHSI believes that further work needs to be done to provide greater assurance that the revised financial plan will be delivered. We will work with NHSI to do this and plan to have the proposal reconsidered in May.

RECOMMENDATIONS

To ensure the Health and Wellbeing Board remains fully briefed and involved in the ongoing development and delivery of the proposed merger.

The Health and Wellbeing Board is asked to note the continued commitment and progress being made towards the proposed merger.

Gavin Boyle
Chief Executive
Derby Teaching Hospitals NHS Foundation Trust