

DERBYSHIRE COUNTY COUNCIL

CABINET

26 MAY 2015

Report of the Chief Executive

(Strategic Policy, Economic Development and Budget)

TRANSFORMATION CHALLENGE AWARD 2015-16

1 Purpose of Report

To inform Cabinet of the details of the Derbyshire Transformation Challenge Award 2015-2016 Programme and acknowledge receipt of the grant, on behalf of the ten Derbyshire councils.

2 Information and Analysis

The Department for Communities and Local Government's Transformation Challenge Award 2015-16, aims to support local authorities to transform their operations, make changes to their business processes and work with the wider public sector to improve services for local people. It is intended to help implement new ways of working and new approaches rather than to supplement existing practices. Key objectives include:

- Encouraging councils to re-engineer their business processes through sharing all or some of their corporate services, workforces, information technology systems and assets.
- Encouraging and supporting councils and places to re-design the way that services are delivered.
- Supporting transformative projects.

Derbyshire County Council submitted a bid for Award funding in partnership with the city, district and borough councils in Derbyshire, to support the development of a structured and cohesive approach to collaboration across the ten local authorities in Derbyshire, creating a framework that accelerated change and people centred service improvements. This bid was successful and funding of £0.745m in revenue grant, combined with £0.125m of capital receipts flexibility has been allocated to support transformative projects

delivered in partnership in the county during 2015-2016. As the submitting Authority, Derbyshire County Council has received the grant on behalf of the ten partners to this bid and is acting as the programme coordinator and will be responsible for managing and evaluating the effectiveness of this transformation programme.

A copy of the Grant Determination letter is attached (Appendix 1). This grant is paid out under section 31 of the Local Government Act 2003.

Oversight of the Derbyshire Transformation Challenge Award programme will be carried out by the Derbyshire Chief Executives' Group, who will provide strategic direction and ensure that this award is used to support transformative activity and greater service alignment, delivered in partnership.

As the holders of the TCA grant, DCC will be responsible for the financial delivery of this programme. A Finance Manager from the Authority has been attached to this programme to ensure that it is robust and meets the requirements of the grant determination letter as well as the Department for Communities and Local Government's overall programme objectives.

Individual projects are required to produce a business case that is assessed according to set criteria, prior to any recommendations for support being made to the Derbyshire Chief Executives' Group. In addition, the Derbyshire Finance Officers Association has received regular briefings as the Derbyshire programme has developed and will continue to do so as the programme is implemented and individual project's effectiveness evaluated.

A business case approach has been adopted to aid the Derbyshire Chief Executives' Group, in its governance role, to identify a programme of work and individual projects to be supported by Transformation Challenge Award funding. This will ensure that the:

- Projects supported meet the overall aims of the Transformation Challenge Award.
- Project feasibility is assessed.
- Implementation plans are developed to realise potential in a sustainable way.
- Appropriate resources are allocated.
- Effective management and evaluation of individual projects occurs.
- The Programme's potential efficiencies, savings and service improvements are realised.
- Scaling and diffusion options are identified to maximise return on investment from the Transformation Challenge Award.

To date seven business cases have been submitted, six of which have been supported with £0.360m of the available revenue grant allocated.

The cases that have been supported by the Derbyshire Chief Executives are:

- TCA Programme Coordinator (temporary 12 months) - £50,000
- Development of a Combined Housing Register and Choice Based Lettings System - £40,000
- Creation of a Development Company - £100,000
- Creation of a Housing Enabling and Development Team - £40,000
- Customer Segmentation and Mapping - £80,000
- Transforming Building Control in Derbyshire - £50,000

One of the supported cases is to provide Derbyshire County Council with £0.050m of funding to coordinate, manage and assist in the evaluation of this programme. The work will also be undertaken to identify other funding opportunities that may support the work of the bid partners.

There remains £0.385m of revenue grant and £0.125m of capital receipts flexibility to support transformation projects in the current financial year. Further updates will be brought to Cabinet as the programme develops.

3 Financial Considerations

Contained within the body of the report.

4 Human Resources Considerations

The temporary Transformation Challenge Award Programme Coordinator post will be subject to the Council's job evaluation process. Recruitment into this post will be on a secondment basis for 12 months and would follow the Council's policies and procedures.

5 Other Considerations

In preparing this report the relevance of the following factors has been considered: financial, legal, prevention of crime and disorder, equality and diversity, human resources, environmental, health, property and transport considerations.

6 Background Papers Held on file.

7 Key Decision? No

8 Is it necessary to waive the call-in period? No

9. OFFICER'S RECOMMENDATION

9.1 That Cabinet acknowledge the receipt of the Transformation Challenge Award Grant.

- 9.2 That Cabinet note the details of the Transformation Challenge Award Programme for 2015-2016 and the allocations made to date.

Ian Stephenson
Chief Executive



Department for
Communities and
Local Government

To the Chief Executive

Our Ref: TCA

Your Ref:

7 April 2015

Dear colleague,

**TRANSFORMATION CHALLENGE AWARD GRANT DETERMINATION
(2015/16): No 31/2556**

The Parliamentary Under Secretary of State for local government ("the Parliamentary Under Secretary of State"), in exercise of the powers conferred by section 31 of the Local Government Act 2003, makes the following determination:

Citation

1) This determination may be cited as the Transformation Challenge Award Grant Determination (2015/16) No.31/2556.

Purpose of the grant

2) The purpose of the grant is to provide support to local authorities in England towards expenditure lawfully incurred or to be incurred by them.

Determination

3) The Parliamentary Under Secretary of State determines as the authorities to which grant is to be paid and the amount of grant to be paid, the authorities and the amounts set out in Annex A.

Treasury consent

4) Before making this determination in relation to local authorities in England, the Parliamentary Under Secretary of State obtained the consent of the Treasury.

Signed by authority of the Parliamentary Under Secretary of State for local government.

S. Husain

SHEHLA HUSAIN

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Annex A

<u>Authority</u>	<u>Amount (£)</u>
Ashfield District Council	213,200.00
Blaby District Council	1,000,000.00
Blackburn with Darwen Borough Council	950,224.00
Blackpool Council	1,540,000.00
Bolton Metropolitan Borough Council	12,400,000.00
Calderdale Metropolitan Borough Council	335,000.00
Charnwood Borough Council	163,925.00
Cheltenham Borough Council	2,900,000.00
Christchurch	867,500.00
Colchester Borough Council	205,000.00
Cornwall Council	936,217.00
Derbyshire County Council	745,000.00
Devon County Council	1,566,340.00
Doncaster Metropolitan Borough Council	300,000.00
Dorset County Council	755,000.00
Durham County Council	1,400,000.00
Essex County Council	3,300,044.00
Hampshire County Council	3,100,000.00
Hartlepool Borough Council	750,000.00
Hinckley and Bosworth Borough Council	694,000.00
Kirklees Council	400,000.00
Lancashire County Council	1,230,000.00
Lancaster City Council	1,200,000.00
Liverpool City Council	512,987.00
London Borough of Barnet	505,595.00
London Borough of Brent	500,000.00
London Borough of Bromley	344,000.00
London Borough of Croydon	2,178,717.00
London Borough of Ealing	1,890,000.00
London Borough of Haringey	935,000.00
London Borough of Hounslow	250,000.00
London Borough of Lewisham	1,115,900.00
London Borough of Redbridge	250,000.00
London Borough of Sutton	1,330,500.00
London Borough of Waltham Forest	187,130.00
Melton Borough Council	660,000.00
Newcastle City Council	2,756,616.00
North Lincolnshire Council	1,900,000.00
North Tyneside Council	1,300,000.00
Norwich City Council	445,575.00
Nottingham City Council	300,000.00
Plymouth City Council	1,435,542.00
Portsmouth City Council	305,000.00
Redcar and Cleveland Borough Council	1,000,000.00

Rotherham	546,319.00
Royal Borough of Kingston Upon Thames	3,000,000.00
Sefton Borough Council	765,500.00
Selby District Council	555,936.00
Sheffield City Council	1,006,033.00
Shropshire Council	520,000.00
Somerset County Council	1,500,000.00
South Bucks District Council	221,750.00
South Gloucestershire Council	900,000.00
South Hams District Council	700,000.00
South Northamptonshire Council	900,000.00
South Tyneside Council	1,100,000.00
Stoke on Trent City Council	4,923,000.00
Suffolk County Council	3,323,125.00
Sunderland City Council	500,000.00
Surrey County Council	1,525,000.00
Swindon Borough Council	866,000.00
Thanet District Council	292,175.00
Thurrock Council	550,000.00
Tunbridge Wells Borough Council	569,200.00
Warrington Borough Council	5,000,000.00
Warwickshire County Council	100,000.00
West Dorset District Council	1,565,450.00
Wirral Council	1,000,000.00
Wolverhampton City Council	789,000.00
Worcestershire County Council	600,000.00
Worthing Borough Council	100,000.00