

Agenda Item No 6(e)

DERBYSHIRE COUNTY COUNCIL

CABINET

26 July 2018

Report of the Director of Finance & ICT

REVENUE OUTTURN 2017-18
(STRATEGIC LEADERSHIP, CULTURE AND TOURISM)

1 Purpose of the Report

To set out the final outturn position for 2017-18, identify significant variations from the revised estimate and identify commitments already agreed against the underspend, together with proposals for the further use of underspends. To also identify the impact of the 2017-18 outturn on future years and any action proposed. The allocations for the further use of underspends will be held in departmental Earmarked Reserves and will only be released to departments subject to final approval by the appropriate Cabinet Member. The report also sets out the Council's Earmarked Reserves position.

2 Information and Analysis

Financial Context

The Council has been making significant budget savings since 2010. The Council's Five Year Financial Plan (FYFP) was updated and reported to Full Council in February 2018 (Appendix Six of the Revenue Budget Report 2018-19). It highlights that further budget savings are required until 2021-22.

The outturn position for 2017-18 highlights underspends in all portfolios except Young People. The reasons for the under/overspends are set out later in the report.

In order to achieve a balanced budget over the medium term the Council is reliant on the achievement of a programme of budget savings. Progress against the budget savings targets will be closely monitored, however, lead-in times for consultation activity and increased demand on services such as Children's Services and Adult Care demographics mean that there is a continued risk of not achieving a balanced budget. Portfolios have requested use of underspends to help manage the budget savings in 2018-19 to 2020-21. The delivery of the Council's FYFP is heavily dependent on an adequate

level of General Reserve, the underspend generated in 2017-18 was materially anticipated when the Council took decisions at its budget setting meeting in February 2018. The need to maintain an adequate, risk assessed level of reserves has been a key part of the Council's success in both maintaining its financial standing and continuing to deliver high quality services.

Revenue Outturn

Turning to the position for each portfolio:

Adult Care

The portfolio underspent by £8.346m. The main variations were:

Service	(Under)/Over Spend £m	Main Reasons for Outturn Position
Purchased Services – all clients	(1.551)	Over-achievement of the target to reduce costs through demand management.
Pooled Equipment	(0.840)	Savings made on the Integrated Community Equipment Service (ICES) pooled with the Derbyshire Clinical Commissioning groups (CCGs).
Social Care Activity	(1.619)	High level of vacancies due to difficulty in recruiting staff.
Information and Early Intervention	(1.187)	Savings on various schemes including Commissioned Carer Services, Healthwatch and Memory Services.
Commissioning and Service Delivery	(2.238)	Vacancy management and efficiency measures.
Better Care Fund (BCF)	1.340	Funding returned to the CCGs due to underspends on the following BCF-funded schemes: ICES, Dementia Services and Workforce Development
Housing Related Support	(1.408)	Under-utilisation on a number of spot contracts
Unallocated Budgets	(0.448)	Net balance of budgets savings and budget growth not allocated to services

Other	(0.395)	-
TOTAL	(8.346)	

It is proposed that the underspend of £8.346m be transferred to an Earmarked Reserve to contribute to the capital cost of implementing the Older People's Housing Strategy.

Savings were achieved in 2017-18 in the following areas:

Description	£m
Reduction of Grants to Voluntary Organisations	0.068
Consolidation of Block Contracts	0.982
Review "No Attendance Allowance/Disabled Living Allowance" Clients	0.011
Increase of Co-Funding Contributions	0.300
Review of S117 Cases	0.134
Addressing of Double Handling	0.370
Closure of Homes for Older People	0.326
Demand Management	5.641
Use of Improved Better Care Fund (iBCF)	5.840
Total Savings Achieved 2017-18	13.672

One-Off Funding/Savings	£m
Review of Grants to Voluntary Organisations (funded from Public Health)	0.602
Review of Grants to Voluntary Organisations (funded from reserves)	1.633
One-Off Funding/Savings 2017-18	2.235

Council Services

The portfolio underspent by £0.229m. The main variations were:

Service	(Under)/Over Spend £m	Main Reasons for Outturn Position
Strategic Director	(0.053)	Reduced training expenditure as a result of the Apprenticeship levy, increased availability of e-learning.
Finance and ICT	(0.346)	Vacancy control.

Legal Services	(0.285)	Delay in appointment to undertake Children's work.
Human Resources	(0.369)	Vacancy control.
County Buildings and Industrial Development	0.641	Industrial units and small business centres under-recovery of income, settlement of liability for non-domestic rates.
Members	(0.025)	-
Other	0.208	-
TOTAL	(0.229)	

Budget savings of £3.301m were required. £3.015m of savings have been identified, of which £2.905m have been achieved, with the balance being met from underspends. Details are set out below:

Description	£m
Reduction in Human Resources Staffing and Running Costs	0.210
Reduction in Mail Delivery Service	0.060
Increase in Shared Service Centre Income	0.080
Reduction in Registration Services and Increased Charges	0.075
Coroners Service - Re-procurement of Contracts	0.050
Legal Staff Reductions	0.050
ICT Data Centre and Network Hardware Replacement	0.200
ICT Management Restructure	0.110
New Wide Area Network Contract	0.540
Reduction in Corporate Landlord and Asset Management	0.100
Reduction in Property Running Costs and Maintenance	0.890
Re-negotiation of PFI Contracts	0.200
Insurance Premiums	0.170
Reduction in Accountancy Support	0.010
Reduction in Support for SAP Developments	0.160
Total Savings Achieved 2017-18	2.905

Savings in respect of revised support to members and electronic distribution of papers to meetings (£0.080m) and increased use of digitisation in legal proceedings (£0.030m) were not achieved in year but will look to be achieved by 2020.

Economic Development and Regeneration

The portfolio was underspent by £0.079m, comprising underspends on Economic Development (£0.071m) and Markham Vale (£0.028m), along with an

overspend on Coalite (£0.020m). The Markham Vale underspend is after a £0.093m ring-fenced VAT refund in respect of the MEGZ project. This amount is committed towards the future funding of this project.

Health and Communities

The portfolio was underspent by £0.094m, comprising underspends on Community Safety (£0.086m), Emergency Planning (£0.017m) and Trading Standards (£0.022m), along with an overspend on Coroners and Registrars (£0.031m).

Budget savings of £0.281m were required. £0.212m of savings were achieved, details of which are set out below:

Description	£m
Emergency Planning	0.044
Community Safety	0.168
Total Savings Achieved 2017-18	0.212

£0.069m of Trading Standards savings were not achieved.

Highways, Transport and Infrastructure

The portfolio was underspent by £3.561m. The main variations were:

Service	(Under)/Over Spend £m	Main Reasons for Outturn Position
Highway Maintenance	2.478	Winter maintenance overspend of £2.274m, street lighting overspend of £0.623m due to the delay in the LED contract. Offset by a routine maintenance underspend of £0.380m.
Highway Management and Land Reclamation	(0.971)	Vacancy control and over-capitalisation of salaries.
Public and Community Transport	(0.529)	Concessionary Fares (Gold Card) underspend of £0.733m.

Waste Management	(3.545)	One-off landfill diversion saving of £1.388m, reduced waste tonnages saving of £1.300m, National Non-Domestic rates saving due to the delay in operation of the Sinfen Waste Treatment Plant of £0.326m and increased electricity revenue of £0.264m.
Planning and Development	(1.206)	Planning application fees and Section 38 and 278 (Highways Act 1980) over recovery of income of £1.250m.
Unallocated Budget Savings	1.296	Not yet allocated to specific services.
Other	(1.084)	-
TOTAL	(3.561)	

Budget savings of £5.729m were required. Of this, £2.852m were achieved, details of which are set out below:

Description	£m
Staffing	1.734
Home to Work Transport	0.100
Street Lighting LEDs	0.090
Countryside Service	0.408
Gold Card	0.250
Road Safety Partnership	0.240
Rail Partnership	0.030
Total Savings Achieved 2017-18	2.852

One-Off Funding/Savings	£m
Landfill Diversion Saving	1.388
National Non Domestic Rates - Sinfen Delayed Use	0.326
Support for Highways Maintenance (from reserves)	1.000
Support for Local Bus Services (from reserves)	2.691
One-Off Funding/Savings 2017-18	5.405

A planned budget saving of £0.750m in respect of local bus services was not implemented as it was agreed to support costs from General Reserves over two years. £2.127m of savings remain unallocated.

At the 2017-18 financial year-end the following ring-fenced commitments relating to this portfolio existed:

Description	£m
Civil Parking Enforcement – surplus to be carried forward and applied to specific highway improvement projects (Section 55 of Road Traffic Regulation Act 1984)	0.005
Total Commitments	0.005

Strategic Leadership, Culture and Tourism

The portfolio was underspent by £0.570m. The main variations were:

Service	(Under)/Over Spend £m	Main Reason for Outturn Position
Chief Executive and Innovations	(0.361)	Restructure of the Council's Senior Management Team.
Communications	(0.248)	Vacancy control.
Policy	(0.085)	-
Libraries	0.241	Delay in achievement of budget savings.
Conservation	(0.069)	-
Tourism and Twinning	(0.048)	-
TOTAL	(0.570)	

Budget savings of £1.189m were required, which were revised to £0.969m. Of this, £0.442m was achieved. Savings were achieved in the following areas:

Description	£m
Policy - Reduction in Consultation Budget	0.010
Policy - Reduction in Sustainability Budget	0.004
Policy - Reduction in Equalities Budget	0.003
Policy - Reduce funding to VCS Organisations	0.054
Management	0.005
Communications - Reduce Digital Software Support Costs	0.080
Libraries' Materials Fund	0.136
Derbyshire Record Office	0.065
Picture the Past	0.030
Communities HQ	0.055
Total Savings Achieved 2017-18	0.442

A Library Staffing savings target of £0.471m was not achieved and is the main reason for the shortfall. The savings will be made in 2018-19.

Young People

The portfolio was overspent by £6.389m. £2.053m of the Young People overspend transferred to General Reserve in 2017-18 will be returned to the General Reserve from the Young People Prior Year Underspend Earmarked Reserve. The main variations were:

Service	(Under)/Over Spend £m	Main Reason for Outturn Position
HR, Finance, ICT and Administration	(1.369)	Vacancies held within teams and ensuring only essential expenditure is incurred.
Child Protection	0.224	Increased number of children on Child Protection plans.
Complex Case Pooled Budget	0.452	Increased contribution from Young People and lower contribution from Adult Care due to balance of numbers. Additional commitments from increased children meeting the criteria.
Placements	3.617	Residential placements for children with complex needs provided by outside agencies overspend due to additional numbers - £1.635m. Independent fostering agency costs when needs cannot be met by Derbyshire foster carers - £0.742m. Additional hours, overtime and use of relief staff at in-house children's homes to provide required care levels - £0.691m. Accommodation for care leavers and semi-independent living for 16 and 17 year olds also exceeded budget.
Adoption	(0.250)	Receipt of Adoption Support Grant contributing towards the costs of placement fees to providers of adoptive families.
Legal Charges	0.548	Legal Charges and costs of specialist support associated with care proceedings due to increases in numbers and complexity.
Children's Centres	(0.353)	Vacancy control.

Social Care Teams	0.669	Use of more expensive agency staff to respond to pressures. Additional funding has been allocated for 2018-19.
Multi-Agency Teams and Early Help Workers	(1.634)	Vacancy control.
S17 Additional Support to Families	0.171	Supporting families to navigate court processes and families requiring accommodation, pending resolution of their situations.
Services for Teenagers/Youth Offending	(0.468)	Vacancy control, reduced apprenticeship support for care leavers and additional income generated.
School Improvement	0.072	Overspend on monitoring of Elective Home Education - in common with other authorities, the Council has seen a significant increase in the number of children who are electively home educated. Overspend on moderation of KS1 and KS2 self-marked tests by schools due to increased hours.
Catering	(0.367)	Number of schools closed due to snow days adversely affecting trading, reducing income.
Education Psychology	(0.130)	Higher income.
Home to School Transport (mainstream)	(0.520)	Liabilities identified in the Routewise system in respect of previous years did not materialise.
Home to School Transport (SEN)	0.124	Inflation and increased numbers overspend, which has been reduced by liabilities identified in the Routewise system in respect of previous years that did not materialise.
Derbyshire Information and Advice Service (DIAS),	0.062	Required staff reductions not implemented until 2018-19

Education Welfare and Inclusion		due to a delay in starting this process.
Academy Deficits	0.105	Deficit balances of schools which have converted to Academies.
Unallocated Budget Savings	9.907	Not yet allocated.
One-off spend, releases from reserves and other temporary reductions in spend	(5.359)	-
Other	0.888	-
TOTAL	6.389	

Budget savings of £6.163m were achieved and £3.493m were deferred until 2018-19. Savings were achieved in 2017-18 in the following areas:

Description	£m
School Improvement Service	1.555
Additional Funding from Grants	2.679
Back Office Costs	0.873
Outdoor Education	0.149
Aiming High Review	0.396
Sports Facilities	0.023
Youth Offending	0.300
Citizen's Advice Bureau Consolidation	0.113
Supporting Families	0.075
Total Savings Achieved 2017-18	6.163

Corporate Budgets

Corporate budgets were underspent by £19.698m. The main variations were an underspend on the Risk Management budget of £7.132m, relating to additional funding received in-year, an underspend on the debt charges budget of £6.477m, mainly due to delays in the implementation of the capital programme and an underspend of £6.089m, relating to additional interest income received in-year and corporate adjustments. As part of its budget setting for 2018-19, the vast majority of any ongoing underspend on these budgets was allocated to fund significant service pressures in other areas, principally around services to children.

Dedicated Schools Grant (DSG)

The DSG is a ring-fenced grant comprising four individual blocks: Schools Block, High Needs Block, Early Years Block and Central Block. Allocations of the blocks are governed by the Schools and Early Years Finance Regulations. Any underspend or overspend on the grant is carried forward to future years.

There was an underspend on DSG of £2.973m. The main variations were:

Service	(Under)/Over Spend £m	Main Reason for Outturn Position
High Needs Block	0.203	Overspend on top ups payable of £0.796m, reduced by contingency budget.
Central Early Years	(0.314)	Staffing vacancies.
Other central budgets	0.048	-
School KS1 class size fund	(0.189)	Lower claims from schools in year.
Schools re-pooled budgets	(0.267)	Over provision in 2016-17 released.
Free Childcare for Disadvantaged 2 year-olds	0.471	Greater numbers funded than received from Government. An adjustment to allocate additional funding is anticipated in July 2018.
3 & 4 year-olds in Private Voluntary and Independent (PVI) settings, schools and academies	(3.114)	The take up of the additional 15 hours entitlement for working families was lower than the government provided funding for
TOTAL	(3.162)	

General and Earmarked Reserves

The balance on the General Reserve is £65.033m as at 31 March 2018, however there are commitments held against the balance, which are detailed in the summary below.

Earmarked Reserves are held to meet known or predicted liabilities and the funds should be used for the item for which they have been set aside. Any

funds no longer required are returned to the General Reserve. The Council reviews the level of Earmarked Reserve at least annually.

The Council will undertake a review of reserves later in the year and report the outcomes to Cabinet in due course.

A summary of outstanding balances on Earmarked Reserves as at 31 March 2018 are shown in Appendix Two.

Summary

All Portfolios, with the exception of Young People, achieved underspends.

There continues to be pressures on social care, which has resulted in a significant overspend in the Young People portfolio. The overspend in Young People was, in the main, driven by increased demand for Social Care support, such as placements for children in care, alternative arrangements for children unable to live with parents and increased numbers of children whose safety and well-being requires monitoring, through child protection plans and associated social worker support. There has also been a shortfall in the achievement of savings.

The overspend on the Young People portfolio will be met from the General Reserve, except for £2.053m which will be transferred from the Young People Prior Year Underspend Earmarked Reserve back to the General Reserve. This Earmarked Reserve is held specifically to manage future years' budget achievement.

The underspend in Adult Care was, in the main, due to additional funding made available to expand services around hospital discharge and an over-achievement of savings. The underspend in the Highways, Transport and Infrastructure portfolio has mainly resulted from waste management expenditure being less than expected, because of one-off landfill diversion savings and lower waste tonnages, and because of the receipt of more income from planning application fees. The extent of the underspend was reduced by winter maintenance costs being higher than anticipated. There were underspends in the other portfolio areas, mainly due to staffing reductions and vacancy control.

There have also been underspends on corporate budgets, in Debt Charges and Risk Management. The underspend on the Risk Management budget largely relates to additional funding received in-year. The underspend on the Debt Charges budget is mainly due to delays in the implementation of the capital programme.

Departments have continued to look for ways of working more efficiently and effectively to reduce costs or generate additional income. They also have flexibility regarding the use of previous year underspends which allows them to manage the implementation of future budget savings. Any decisions on the use of underspends in this way are made by Cabinet Member.

The General Reserve stands at £65.033m in the Council's Pre-Audit Statement of Accounts as at 31 March 2018. There are commitments held against this balance as follows:

General Reserve at 31 March 2018

	£m
Balance in Pre-Audit Accounts	65.033
Less: Allocations to Portfolios	
Adult Care	(8.346)
Council Services	(0.229)
Health and Communities	(0.094)
Highways, Transport and Infrastructure	(3.556)
Strategic Leadership, Culture and Tourism	(0.570)
Less: Other Commitments	
Economic Development and Regeneration	(0.093)
Highways, Transport and Infrastructure	(0.005)
Add: Contribution to General Reserve to help meet Portfolio Overspend	
Young People	2.053
Balance After Commitments	54.193
Anticipated Balance Expected as part of FYFP in Revenue Budget Report 2018-19	54.050

3 Financial Considerations

As outlined above.

4 Other Considerations

In preparing this report the relevance of the following factors has been considered: financial, legal, prevention of crime and disorder, equality and diversity, human resources, environmental, health, property, transport and social value considerations.

5 Background Papers

Papers held in Technical Section, Room 137, Finance & ICT.

6 Key Decision

No

7 Is it necessary to waive the call-in period?

No

8 Officer's Recommendation

That Cabinet:

- Notes the departmental outturn position for 2017-18;
- Notes the position on General and Earmarked Reserves;
- Approves the transfer of £2.053m from the Young People Prior Year Underspend Earmarked Reserve back to the General Reserve.
- Approves the allocation of underspend amounts and commitments to Portfolios;
- Notes that requests for further use of underspends will be subject of further Cabinet Member reports.
- Notes the details of the use of the LGF underspend.

PETER HANDFORD

Director of Finance & ICT

Summary of Underspends

	Budget £m	Actual £m	(Underspend)/ Overspend £m	Commitments £m	Balance after Commitments £m	Allocation for use of Underspends £m	Balance to remain in General Reserve £m
Adult Care	224.405	216.059	(8.346)	0.000	(8.346)	8.346	0.000
Council Services	40.146	39.917	(0.229)	0.000	(0.229)	0.229	0.000
Economic Development and Regeneration	1.523	1.444	(0.079)	0.093	0.014	0.000	(0.014)
Health and Communities*	3.082	2.988	(0.094)	0.000	(0.094)	0.094	0.000
Highways, Transport and Infrastructure	79.233	75.672	(3.561)	0.005	(3.556)	3.556	0.000
Strategic Leadership, Culture and Tourism	13.715	13.145	(0.570)	0.000	(0.570)	0.570	0.000
Young People	91.634	98.023	6.389	(2.053)	4.336	0.000	(4.336)
Portfolio Outturn	453.738	447.248	(6.490)	(1.955)	(8.445)	12.795	(4.350)
Risk Management	7.132	0.000	(7.132)	0.000	(7.132)	0.000	7.132
Debt Charges	45.818	39.341	(6.477)	0.000	(6.477)	0.000	6.477
Other Corporate Budgets	3.810	(2.279)	(6.089)	0.000	(6.089)	0.000	6.089
TOTAL	510.498	484.310	(26.188)	(1.955)	(28.143)	12.795	15.348

*the ring-fenced Public Health underspend of £1.580m will be transferred to the Public Health Earmarked Reserve.

Earmarked Reserves

	31 Mar 2017 £m	Transfers In £m		Out £m	31 Mar 2018 £m
Highways, Transport and Infrastructure					
Environmental Underspends	(4.197)	(2.489)	0.630		(6.056)
IT Reserve	(1.016)	0.000	0.462		(0.554)
Highways DLO	(0.973)	0.000	0.727		(0.246)
Broadband	(6.121)	0.000	0.691		(5.430)
Road Safety PSA	(1.634)	0.000	0.417		(1.217)
Derby and Derbyshire Road Safety Partnership Reserve	(0.842)	(0.300)	0.337		(0.805)
Waste, Performance and Efficiency Grant (WPEG) 2006-7	(0.802)	0.000	0.000		(0.802)
Waste Recycling Initiatives	(0.391)	0.000	0.000		(0.391)
Other HTI Reserves	(2.101)	(0.175)	0.281		(1.995)
Winter Maintenance	(2.000)	0.000	0.000		(2.000)
Sub Total	(20.077)	(2.964)	3.545		(19.497)
Council Services					
Insurance and Risk Management	(19.953)	(0.674)	0.000		(20.627)
Corporate - Council Priorities	(12.500)	(24.603)	16.253		(20.850)
Change Management	(5.789)	0.000	1.656		(4.133)
Corporate Resources Department (CRD) Reserve	(13.448)	(2.268)	11.522		(4.194)
PFI Schools	(2.155)	(0.867)	1.431		(1.591)
Computer Reserve Fund	(4.794)	(0.976)	0.847		(4.923)
Property Direct Services Organisation (DSO)	(3.359)	(2.273)	2.677		(2.955)
Property IMP Scheme	(3.933)	(0.353)	0.000		(4.286)
Derbyshire Property Package	(1.953)	0.000	1.067		(0.886)
CRD underspend	(0.200)	(1.507)	0.515		(1.192)
Uninsured Fin Loss	(13.000)	0.000	0.000		(13.000)
Corporate Priorities Programme	(1.729)	0.000	1.000		(0.729)
Business Rates Pool	(2.260)	(1.471)	2.260		(1.471)
Other Council Services	(1.693)	(7.086)	0.852		(7.927)
Revenue Contribution to Capital	(7.495)	(6.533)	7.495		(6.533)
Sub Total	(94.261)	(48.611)	47.575		(95.297)

Health & Communities				
Public Health Fund	(6.660)	(1.776)	1.233	(7.203)
Other Health and Communities	(0.205)	(0.090)	0.051	(0.244)
Derbyshire Sport	(1.233)	0.000	1.233	0.000
Community Safety	(0.081)	0.000	0.000	(0.081)
Sub Total	(8.179)	(1.866)	2.517	(7.528)
Young People				
Schools Balances	(35.434)	(5.644)	9.775	(31.303)
Dedicated Schools Grant	(10.614)	(2.973)	2.632	(10.955)
Tackling troubled families	(4.497)	(1.926)	2.262	(4.161)
Capital two year old provision	(2.493)	0.000	2.493	0.000
Prior Year Underspend	(6.266)	0.000	4.213	(2.053)
Childrens Services Earmarked Reserve	(0.853)	0.000	0.000	(0.853)
Foster Carer Adaptations	(0.415)	(0.131)	0.140	(0.406)
Kitchen Upgrade and Equipment	(0.337)	(0.075)	0.173	(0.239)
Other Young People Reserves	(3.635)	(2.039)	2.745	(2.929)
Primary Teachers Pooled Premium Reserve	(0.688)	(0.511)	0.688	(0.511)
Complex Inquiry	(1.218)	0.000	0.377	(0.841)
Sub total	(66.450)	(13.299)	25.498	(54.251)
Strategic Leadership, Culture and Tourism				
Strategic Policy Budget Commitments	(1.105)	(0.579)	0.257	(1.427)
Policy and Research	(0.582)	(0.839)	0.129	(1.292)
Innovation and Transformation	(0.330)	(0.030)	0.090	(0.270)
High Needs Strategic Funding	0.000	(0.600)	0.000	(0.600)
Culture and Community Service underspend	(0.240)	(0.016)	0.000	(0.256)
Derbyshire Challenge Fund	(0.870)	(0.557)	0.749	(0.678)
Upgrade of Broadband of Libraries	(0.255)	0.000	0.000	(0.255)
Derwent Valley Mills World Heritage Site	(0.178)	(0.038)	0.000	(0.216)
Public Service Agreement (PSA) Reward Grant	(0.175)	0.000	0.000	(0.175)
Digital Exclusion	(0.101)	0.000	0.000	(0.101)
Other Strategic Leadership, Culture and Tourism Reserves	(0.635)	(0.103)	0.146	(0.593)

Sub Total	(4.471)	(2.763)	1.371	(5.863)
Adult Social Care				
Adult Care Budget Cut Shortfall	(4.567)	1.406	0.000	(3.161)
Adult Care Cut Pump Priming	(0.771)	0.000	0.000	(0.771)
Voluntary Organisation Grants	(1.633)	0.000	1.633	0.000
Adult Care Replacement ICT System	(0.250)	0.000	0.000	(0.250)
Sub Total	(7.221)	1.406	1.633	(4.182)
Economic Development and Regeneration				
D2 Growth Fund	(0.600)	0.000	0.400	(0.200)
Approach to Countrywide External Funding	(0.171)	0.000	0.159	(0.011)
D2EE Low Carbon Project	(0.187)	0.000	0.057	(0.130)
D2 Business Development	(0.270)	0.000	0.127	(0.143)
Markham Vale Environment Centre Extension	(0.114)	0.000	0.000	(0.114)
Skills Training	(0.101)	0.000	0.000	(0.101)
Markham Vale Economic Impact Assessment	(0.100)	0.000	0.000	(0.100)
D2N2 Demand Stimulation	(0.100)	0.000	0.000	(0.100)
Other Economic Development and Regeneration	(0.099)	(0.005)	0.057	(0.047)
Sub Total	(1.742)	(0.005)	0.800	(0.946)
Overall Totals	(202.401)	(68.101)	82.939	(187.564)