

MINUTES of a meeting of **CABINET** held on 8 November 2018 at County Hall, Matlock.

PRESENT

Councillor B Lewis (in the Chair)

Councillors A Dale, A Foster, C A Hart, T King, S A Spencer and J Wharmby.

Declarations of Interest

Councillor S A Spencer declared a pecuniary interest in agenda item 6(b) – Proposed Derbyshire County Council (Peak District National Park) (Off Street Parking Places) Order – Report on the Outcome of the Public Consultation as a relative had an interest in land referred to in the report. Councillor B Lewis declared a personal interest in the same item as a member of the Peak District National Park Planning Authority.

261/18 MINORITY GROUP LEADERS' QUESTIONS

There were no Minority Group Leaders' questions.

262/18 MINUTES RESOLVED that the non-exempt minutes of the meeting of Cabinet held on 11 October 2018 be confirmed as a correct record and signed by the Chairman.

263/18 CABINET MEMBER MEETINGS – MINUTES RESOLVED to receive the non-exempt minutes of Cabinet Member meetings as follows:-

- (a) Health and Communities – 4 October 2018
- (b) Young People – 9 October 2018
- (c) Highways, Transport and Infrastructure – 11 October 2018
- (d) Strategic Leadership, Culture and Tourism – 11 October 2018
- (e) Council Services – 25 October 2018

264/18 BUDGET MONITORING 2018-19 (AS AT 30 JUNE 2018) (Strategic Leadership, Culture and Tourism) The Director of Finance and ICT informed Cabinet of the latest revenue budget monitoring position as at 30 June 2018.

The report gave details of the controllable budget position by Cabinet Member Portfolios and further reports would be considered at Cabinet Member meetings, Audit Committee and Council in accordance with the Budget Monitoring policy and Financial Regulations.

A portfolio underspend of £1.302m was forecast after the use of £3,516m of Earmarked Reserves to support the Highways, Transport and Infrastructure portfolio

ad detailed in the report. Any underspends in 2018-19 would be used to manage the budget in 2019-20.

The Risk Management Budget was forecast to underspend by £0.598m, however this balance would support the management of a balanced budget in future years.

Details of the Council's Earmarked Reserves balances as at 30 June 2018 were detailed in Appendix 1 to the report and the recent review of the Council's reserves' balances had been reported to Cabinet on 20 September 2018.

RESOLVED to note the current revenue budget position as at 30 June 2018.

265/18 PROPOSED DERBYSHIRE COUNTY COUNCIL (PEAK DISTRICT NATIONAL PARK) (OFF-STREET PARKING PLACES) ORDER - REPORT ON THE OUTCOME OF PUBLIC CONSULTATION (Highways, transport and Infrastructure)

The Strategic Director – Economy, Transport and Environment advised Cabinet on the outcome of the public consultation into the proposed (Peak District National Park) (Off Street Parking Places) Order, to respond to concerns raised by a Parish Council, and to sought approval for the Order to be made as advertised.

Following Cabinet approval at the meeting on 16 November 2017, a draft Order, plans and schedule had been prepared for consultation on proposals to introduce enforcement of the Peak District National Park Authority's (PDNPA) fifteen charging car parks, in Derbyshire. Details of the consultation documents were provided at Appendix A to the report. As a Park Authority, the PDNPA was constrained by legislation, which did not allow it to directly utilise the Traffic Management Act 2004 (Part 6), to undertake enforcement of its car parks.

The PDNPA therefore approached the County Council to create an off-street parking order and carry out enforcement on its behalf. The PDNPA would be able to utilise the existing enforcement contract and the agreement with Nottinghamshire County Council to process its Penalty Charge Notices. Introducing enforcement into the PDNPA's charging car parks would help to resolve existing issues with misuse and non-payers, and bring about fairer access to the parking facilities provided.

No objections or comments were received during the consultation period, but Litton Parish Council raised some concerns shortly after the consultation ended, details of which were presented.

RESOLVED to (1) implement and advertise the proposed Derbyshire County Council (Peak District National Park) (Off Street Parking Places) Order; and

(2) inform accordingly, local members and objectors.

266/18 HOUSING INFRASTRUCTURE FUND – FORWARD FUND PROJECTS (Highways, transport and Infrastructure) The Strategic Director – Economy, Transport and Environment updated Cabinet on progress towards the submission of a full

business case for grant funding towards critical highway infrastructure, sought approval in principle for land assembly and for the County Council to act as applicant for infrastructure brought forward through the HS2 Chesterfield and Staveley Growth Strategy

At its meeting of 14 September 2017, Cabinet considered a report into the Housing Infrastructure Fund (HIF) which was announced by the Government as an ambitious £2.3bn investment programme (subsequently increased), to unlock sites and bring forward much-needed housing. The target was to facilitate delivery of up to 100,000 homes across England' and funding was to be spent predominantly in the period up to 2021. Proposals from local authorities were invited by 28 September 2017 against two funding streams: Marginal Viability Funding and Forward Funding, further details of which were presented.

The concept of a 'South Derby Growth Zone' (SDGZ) had emerged from a number of initiatives and aspirations for regeneration, land-use and infrastructure planning to the south of Derby City and adjoining parts of South Derbyshire district, including existing high value employment provision on the Rolls Royce campus, the current Infinity Park technology and commercial development within the City, plus significant areas allocated or proposed for housing and further business park development in southern Derbyshire.

The high quality of development was regarded by partners in SDGZ as vital to its success. A successful funding application was made by South Derbyshire District Council during 2016 for Garden Village status, which brought financial support towards project development. The area also falls within the scope of the Trent Valley Vision which would be a key influence on defining longer-term ambitions and outcomes. There were a number of key infrastructure challenges to be addressed if ambitions for this area were to be realised. These included education provision, flood prevention, green and sustainable transport corridors, and also some key highway connections. The A50 Stoke-Derby link runs west to east across the south of the defined Growth Zone, and a suitable, high-standard, access to this trunk road was regarded as fundamental to the successful delivery of the project's outcomes. These proposals had been incorporated into the East Midlands HS2 Growth Strategy, reflecting the need for a suitable supply of both housing and employment sites to ensure the region was able to capitalise on the benefits afforded by HS2.

Strong project governance for SDGZ was in place, led by a Steering Group chaired by the Strategic Director – Economy, Transport and Environment. The County Council's role was focused upon delivery of highway infrastructure. This was progressing well, with an application for planning consent for a new A50 junction and link road scheduled for December 2018. Within the context of the HIF bid and the need to demonstrate the ability to deliver the infrastructure, Cabinet was requested to give consideration to a further supporting 'statement of intent' regarding land assembly. It must be stressed that the private sector partners in SDGZ, were making good progress on assembling the land required for highway infrastructure and there was good reason to expect this to be completed through negotiation. The challenging timescales for drawing down HIF funding made this a significant project risk (not least

because potential vendors would be aware of the need for early completion). It will, therefore, significantly strengthen the HIF business case for the County Council to signal its willingness, in principle, to exercise compulsory purchase powers (which, of course, were not available to the private sector partners). For the avoidance of doubt, these would be exercised only for the assembly of land required for delivery of the new A50 junction and the distributor road linking this to Infinity Park, and not for any other elements of the SDGZ project.

The other element of the East Midlands Network of Garden Villages, involving the County Council as promoter, was the HS2 Northern Growth Zone associated with both the proposed calls by HS2 services at Chesterfield Station and the HS2 Infrastructure Maintenance Depot at Staveley. To date, Cabinet had made no decision over the County Council's level of engagement in this, although there was continued Cabinet Member engagement in the Chesterfield and Staveley HS2 Delivery Board and Staveley Works Area Project Board (through the Cabinet Members for Highways, Transport and Infrastructure and for Economic Development and Regeneration respectively). The Growth Strategy reflected in the Expression of Interest submitted to HIF, included and sought funding towards the Chesterfield-Staveley Regeneration Route and the Chesterfield Station Masterplan. Provisionally, these would receive contributions of £17m and £4m respectively. Both of these had pre-existing policy status; the Chesterfield Staveley Regeneration Route being specified as a potential scheme within the Derbyshire Local Transport Plan, and key elements of the Station Masterplan being reflected in the Chesterfield Local Plan.

It was important to note that the Chesterfield Station Masterplan already had in place two provisional funding allocations from the Derby, Derbyshire, Nottingham and Nottinghamshire Local Enterprise Partnership (D2N2 LEP). These were contained within its Local Growth Fund (LGF) programme. One allocation (within the A61 Growth Corridor programme) was to fund the Hollis Lane Link Road, providing a southern access into the Station, and associated improvement of the Lordsmill Street Roundabout, with the County Council acting as promoter. Separately, there was funding allocated to the Borough Council (within D2N2s HS2 Readiness programme) for land acquisition in order to secure key plots of land in the Station's immediate environs and ensure that they were brought forward for uses compatible with the Masterplan.

Success of the HIF bid would depend upon demonstrating a clear 'causal chain' between the funded infrastructure and housing delivery, and work was continuing with the Borough Council and specialist advisors over which elements of the Masterplan should best be funded by HIF. These could, potentially include further infrastructure for which the County Council would act as promoter, for example, the provision of a higher-standard bridge across the A61 between the Station and town centre. As for SDGZ it was important for the HIF bid to demonstrate that the project is deliverable, and it was recommended that Cabinet make the same commitment, in principle, to consider exercising compulsory purchase powers where required in support of the delivery of the Chesterfield Station Masterplan. Again, as for SDGZ, this would be the subject of a further report to Cabinet ahead of initiating any procedures.

Estimates of the total costs of infrastructure covered by the HIF application were currently being refined. The Chesterfield Station Masterplan, in full, would extend significantly beyond the elements funded by HIF and LGF as detailed. However, the Masterplan was capable of being delivered in a phased manner and there was no reason, at this stage, to anticipate that any direct financial contribution would be required. Delivery could potentially be assisted through the creation of a 'special-purpose vehicle' in the form of a formal partnership between County and district/borough councils, and possibly Network Rail, but any further proposals on this would be brought to a future Cabinet meeting.

The Chesterfield-Staveley Regeneration Route was expected to receive contributions (in the form of funding or through direct construction), from principal landowners along its route. It would provisionally receive grant funding of £17m from HIF. Discussions were on-going with HS2 Ltd over the constraint imposed by the Infrastructure Maintenance Depot on alignment options, as it precluded consideration of some which might be preferred, and a financial contribution to reflect this might be justified. The Regeneration Route involved substantial structures in the form of viaducts over flood storage areas and had several river and canal crossings. Its current gross cost estimate (excluding contingency allowances and 'optimism bias'), was £75m. The extent to which the gap between this and the 'known' budget of £17m would be filled by the above contributors, was unknown. As promoter of the project, the County Council would have to accept the role of underwriter of this. For the purposes of making the HIF business case submission, Cabinet was requested to delegate to the Director of Finance, in consultation with the Strategic Director – Economy, Transport and Environment, the development of a Finance Strategy to set out how the project would be funded in full. Should the HIF application be successful, Cabinet would need to consider, as part of further reports, how any County Council contributions would be met from available sources.

Cabinet had previously agreed that the County Council should act as applicant for consent for highways infrastructure within SDGZ. It was currently anticipated that the Council would make separate applications for the A50 junction and distributor road within Derbyshire (with the County Council also acting as planning authority), and for the distributor road within Derby (with the City Council as planning authority). Cabinet was requested to give its approval, in principle, to the Council taking the same role in the delivery of highways and transport infrastructure supporting the HS2 Chesterfield and Staveley Growth Strategy; this would comprise the Chesterfield-Staveley Regeneration Route, the Hollis Lane Link Road and potentially other elements of the Chesterfield Station Masterplan.

RESOLVED to (1) note the intention to submit a full business case for HIF grant for the East Midlands Network of Garden Villages;

(2) approve in principle, the County Council to assemble land, including considering a future report on the exercise of compulsory purchase powers if required, in support of the projects contained within this proposal.

(3) approve in principle, for the County Council to act as applicant for infrastructure brought forward through the HS2 Chesterfield and Staveley Growth Strategy; and

(4) delegate to the Director of Finance & ICT, in consultation with the Strategic Director – Economy, Transport and Environment, the development of a Finance Strategy for delivery of the Chesterfield – Staveley Regeneration Route.

267/18 MARKHAM VALE PROGRESS (Highways, Transport and Infrastructure)
The Strategic Director – Economy, Transport and Environment informed Cabinet of the continuing success and progress being made at Markham Vale and provided an overview of economic development activity over the period November 2017 to March 2018 and that completion of the project would cost an estimated £7.17m.

To date, the Markham Vale project had brought forward 162 acres of the 200 acres available for development. In summary, 115 acres were either fully developed or had buildings under construction and a total of 1,628 full-time jobs had been created to date. Details of recent developments at Markham Vale East, West and North were presented in the report.

The Council continued to work closely with the district planning authorities in the preparation and submission of planning applications for either new, individual development proposals and/or the discharge of the outstanding conditions relating to the various phases of the overall Markham Vale site. BEAM continued to assist the Council in delivering its Public Art Action Plan, one element of which was the Markham Mining Memorial, where the artist, Stephen Broadbent, was commissioned to develop the Walking Together installation. The installation comprised 106 figures, representing those individual miners killed in the three colliery disasters at Markham, along with a memory wall at the Environment Centre.

The Council had a growing reputation and success in assisting new businesses to identify and fulfil their recruitment and training needs via the 'Markham Vale Grow Your Workforce' service. The service aimed to connect businesses with other organisations and resources to help secure employment and training opportunities for local people. Discussions were on-going with the latest businesses locating to Markham Vale to identify areas where the Council could assist. In addition to attendance at local job fairs, social media accounts had been established where every vacancy and job creation news were posted. Such was the rate of new jobs being created, that details of several vacancies were published on a daily basis and all evidence suggests the approach had been highly successful.

Henry Boot Development Limited (HBDL) was appointed in 2003 as the Council's private sector partner to develop the Markham Vale project. The Partnership Agreement required both partners to work in a spirit of mutual trust and co-operation and sets out key elements and roles of each partner. A number of boards had been established to oversee delivery of Markham Vale, including an Operational Board which undertakes day to day supervision of the development; a Senior Officers' Board which managed the implementation of the development as a whole; and a Partnership

Board to oversee the Development Partnership. Each Board consisted of three representatives from Derbyshire County Council and three from HBDL. Advice on managing the Partnership Agreement between the Council and HBDL and the individual development disposals continued to be provided by Geldards LLP.

Major infrastructure works on Markham Vale North were nearing completion and construction on developments was underway for new occupiers. The anticipated progressive development on Markham Vale West and North, and the infill development on Markham Vale East, would require the completion and installation of plot-specific infrastructure over the coming three to four years. Pace and momentum in the final stages of the project would be dependent on external market forces and any medium-term implications of Brexit.

Ensuring timely project and programme delivery continued to present challenges for service capacity, but was aided by the Council's approach to delegated approvals with the Leader and Strategic Director – Economy, Transport and Environment. To support continued programme delivery, the Economy, Transport and Environment Department would continue its approach to project and programme management, ensuring critical alignment of available funding streams to support delivery.

The Capital budget for 2017-18, incorporating slippage from the previous year, resulted in an approved budget for the year of £1.5m with an outturn expenditure of £1.193m. Remaining Capital expenditure as of the start of 2018-19, was estimated at £5.304m.

RESOLVED to note (1) the success and recent progress in developing Markham Vale and the scale and nature of work required to be undertaken over the coming three to five years to complete the project: and

(2) that completion of the project would cost an estimated £7.17m.

268/18 CONSULTATION ON ELIGIBILITY CRITERIA FOR COMMUNITY ALARMS AND TELECARE SERVICES (Adult Social Care) The Strategic Director – Adult Social Care and Health sought approval to commence a ten week consultation on proposals to implement a new eligibility criteria for Derbyshire County Council funded community alarms and telecare services to focus on supporting adults with an eligible health and social care need, as defined by the Care Act (2014).

The County Council currently funds a number of community alarms services that provide twenty four hours a day seven days a week alarms monitoring provision for individuals across the County. Currently, there were a range of different alarms monitoring arrangements in place across the County based on each district authority area and these were summarised at Appendix 1 to the report.

Adult Care was seeking to consult for ten weeks with the current users of telecare and community alarms services who receive a service in their own home via Adult Care funding on the proposals outlined below. There were different components

of the current telecare and community alarms offer on which the Council were seeking feedback via formal consultation to inform service change and re-design, further details of which were presented. There were a number of circumstances where telecare was provided via a range of different services that were not focused around supporting adults in their own home, for example Extra Care, details of which were presented in Appendix 2 to the report. For clarity these other types of services would not be part of the consultation proposals.

The consultation would run from 19 November 2018 until 25 January 2019, with an additional two weeks included to take account of the Christmas period. Following the consultation, results would be analysed and a further report tabled to Cabinet for consideration outlining the key themes, issues and findings which needed to be considered to inform the final options regarding eligibility for community alarms and telecare provision. This report would also provide details of the timescales for any assessments which might need to take place with current clients of the service and any mitigation which might need to take place to support wider service transformation regarding increasing the use of technology within Adult Care.

Irrespective of the consultation outcome, service users needed to be aware there might be further changes to provision as the current contracted arrangements needed to be re-procured on a competitive basis and a new service model developed utilising the skills and expertise of the proposed development partner.

RESOLVED to (1) approve the commencement of a ten week consultation on proposals to implement a new eligibility criteria for Derbyshire County Council funded community alarms and telecare services to focus on supporting adults with an eligible health and social care need, as defined by the Care Act (2014) and that an equality analysis also be undertaken; and

(2) further consider the proposal in the light of feedback from consultation and equality processes.

269/18 CHILDREN'S SERVICES CAPITAL PROGRAMME 2018-19 – SECTION 106 ALLOCATIONS (Young People) The Strategic Director – Children's Services informed Cabinet of the receipt and availability of recent Section 106 developer contributions and to sought approval for the allocation of those contributions to projects in line with the individual Section 106 agreements and that where appropriate, procurement exercises be undertaken to commission services and undertake works associated with the schemes.

Appendix A to the report, detailed the S106 contributions that had been received by the Authority or were available to claim from the District/Borough Councils along with the schools that were to benefit from the investment, together with the planned projects. The total was £260,648.

Where appropriate, it might be necessary to undertake a procurement exercise to commission services in order to undertake works associated with these schemes/budgets, and the report also sought approval to commence this process. It

should be noted that these procurement exercises would normally take the form of a competitive tender process, but should it be decided that using a Framework was the best option, a separate report would be submitted seeking approval.

RESOLVED to (1) note the receipt/availability of S106 funding and approve allocations to the following projects outlined in Appendix A to the report:

- Ashbourne Hilltop Primary School: £59,246
- Tibshelf Infant School: £151,421
- Town End Junior: £6,250
- Weston on Trent Primary School: £43,731

(2) approve that where appropriate, procurement exercises be undertaken to commission services and undertake works associated with the schemes.

270/18 CHILDREN'S SERVICES CAPITAL PROGRAMME 2018-19 – FURTHER ALLOCATIONS AND REFUNDS (Young People) The Strategic Director – Children's Services sought approval to allocations to individual projects from the Children's Services Capital Programme 2018-19.

On 20 September 2018, Cabinet approved further allocations and refunds to the Children's Services Capital Programme 2018-19 which left an unallocated balance of £4,315,212. On 24 September, the Strategic Director for Children's Services, gave approval under delegated powers, to further allocations on two separate reports from the 2018-19 Children's Services Capital Programme. Firstly, for the addition of sprinklers to two new primary schools totaling £89,000 at Hilton (The George Spencer Academy) and at Chellaston Fields. Secondly, two allocations from the Healthy Pupil Capital Fund (HPCF) totalling £208,000, to projects at Hasland Junior School and Furness Vale Primary School.

On 1 October, the Strategic Director for Children's Services gave approval under delegated powers to a further allocation from the HPCF - £66,000 for Heage Primary School. The allocations in the three reports totalled £363,000, leaving an unallocated balance of £3,952,212.

The Strategic Director Children's Services proposed further allocations as detailed below:

- Linden House Children's Home - £160k.
- St John's C of E Primary School - £264k
- Earl Sterndale CE VC Primary School - £240k
- Christ Church C Of E Primary - £201,862

RESOLVED to approve the allocations to individual projects from the Children's Services 2018-19 Capital Programme.

271/18 CARE LEAVERS SUPPORT SERVICE (Young People) The Strategic Director – Children’s Services provided a summary analysis and appraisal of Derbyshire’s readiness to deliver the new national Care Leaver Service expectations.

The Children (Leaving Care) Act 2000 placed a statutory requirement on local authorities to offer a minimum level of support to care leavers through the appointment of a Personal Advisor (PA), a leaving care needs assessment, and successive Pathway Plans that described how identified needs would be met. Recent national statutory guidance demonstrated the increasing priority given to the wellbeing of care leavers. The Care Leavers’ Strategy 2016 - “Keep On Caring: Supporting Young People from Care to Independence,” outlined new ways to work with young people to achieve five key outcomes. The Children and Social Work Act 2017 places new duties on all local authorities including:

- Publication of a Care Leaver ‘Local Offer’ by autumn 2018.
- Extending access to Personal Advisor support from the 21st to 25th birthday.

To 31 March 2018, Care Leaver Services were subject to a single Ofsted judgement. From 1 April 2018 however, Care Leaver Service quality and outcomes contributed to the overarching Children Services Ofsted inspection (known as ILACS), judgement, findings and recommendations.

In December 2017, Children’s Services identified the Care Leaver’s Service as an ‘Enterprising Council early start’. The Leaving Care Service was entering its final year of an externally commissioned service. It was also experiencing challenges in improving the outcomes for our care leavers. As part of the Enterprising Council’s early starts, work commenced in March 2018, to look at how the service could be delivered from June 2019. This included a review of the current service, a consultation with care leavers and the development of the Council’s local offer to care leavers. During this review, it became clear that in responding to the new duties from April 2018, and from the feedback provided during the care leavers’ consultation, an improved service offer was required to ensure the Council met our full statutory responsibilities as corporate parents.

In May 2018, Children’s Services commissioned analysis by an independent specialist of Derbyshire’s readiness to deliver new focused Care Leaver Service expectations; this analysis included the following processes:-

- An end-to-end review of the Derbyshire care leaver experience and service delivery model.
- A comparative benchmarking exercise against the few authorities judged to have an ‘Outstanding’ Care Leaver Service.
- An assessment of the service against the lines of enquiry that would be followed in a two-day Ofsted-focused visit.

The specialist also drew on published Ofsted findings and national research.

The key strategic finding was that the current offer was too disjointed with delivery spanning too many services, managers, and staff groups. The current model was not sufficiently effective in ensuring efficient and joined up delivery, ensuring consistent quality data, and for providing clear lines of accountability. This impacted on the ability to meet the key outcomes specified in the national 'Keep on Caring' guidance.

In addition, the analysis found that an unintended consequence of outsourcing the Care Leaver Service was that there was not a single culture and ethos across the service and that, despite providing on behalf of the Council, there were unhelpful boundaries between the provider and frontline council staff resulting in a 'them and us' culture.

Young people in care and care leavers from age 16 to 18, received their primary support from Derbyshire County Council Children in Care teams and Independent Reviewing Officers, and commence a six-month transition journey into the commissioned Barnardos Aftercare Support Service from age 17½. At this point, Multi-Agency Teams (MAT's), the Care Leaver Employment Project, Youth Services, Derbyshire Adult Community Education Service (DACES), Virtual School, SEND service, Adult Social Care, specialist commissioned health services, accommodation providers and others all contributed activity intended to deliver good outcomes. The independent analysis identified the following challenges:-

- Fragility of the interface between Barnardo's and the Council
- Ability of the provider to deliver the quality service outlined in the service specification and maintain contractual compliance.
- Accuracy and timeliness of data transfer from Barnardo's to the Council to allow essential statutory reporting and tracking of outcomes.

These issues had been compounded by the high levels of management and staff turnover within Barnardos.

The overview evaluation report benchmarked Derbyshire's leaving care offer against those authorities with outstanding Ofsted judgements for their leaving care services. The evaluation report highlighted both good practice and areas for improvement and action. The key themes were that the leaving care service had traditionally performed well for care leavers in suitable accommodation though EET needs improvement. The report also found that there were clear issues with the quality of pathway planning, the need to improve work focused on early transition to adulthood, independent living skills and managing finances. In the care leaver consultation, a high number of care leavers reported the need to improve the service offer to them across the five outcome areas identified in 'Keep on Caring'.

The need to respond more flexibly to the changing environment, particularly in regard to the new legislative requirements from 1 April 2018, had highlighted that the offer to care leavers was disjointed between the social work teams and the provider. A one service approach would align the Leaving Care Service more closely to the social

work teams. This would offer the greatest opportunity to respond to these new changes and address the concerns raised in the care leavers' consultation. A one service approach would offer greater flexibility and the capacity to improve and raise the quality of service for care leavers. Single management oversight would be created through the strategic and operational lead for care leavers.

The proposal for future delivery was based on the following issues and evidence:-

- The Council now has increased statutory responsibilities as outlined in 'Keep On Caring'.
- The findings of the independent analysis as outlined above indicate that the current model was not fit for future purpose and was too disjointed.
- The Derbyshire Care Leaver survey and consultation findings.
- The performance of the current provider being impacted by persistent issues of staff recruitment and retention and poor data. The intelligence on the provider market and direction of travel of other Local Authorities as detailed in Appendix 2 to the report.
- The current contract extension period ending 30 June 2019.

It was proposed that the core components of the Aftercare Support Service currently delivered by Barnardos Ltd, be brought 'in-house' to be delivered by the Council from 30 June 2019 at the latest. It was proposed that care leavers be further engaged in detailed service design to ensure that the statutory core components currently delivered across the Council, the commissioned Aftercare Service, and broader corporate parents were accessible to all care leavers, and delivered in ways that were relevant and effective.

Consideration would need to be given to the availability of drop-in facilities, including kitchen and laundry facilities, alongside accessible office bases for care leavers. The aspiration was to create a one service approach for all children in care transitioning to adulthood and create closer partnership working across Council departments and its corporate parenting partners with clearer lines of accountability, closer focused performance management, and integrated leadership through the post of an operational and strategic lead for Care Leavers.

This co-production approach would also be applied to the development of Derbyshire's Core Offer, including the financial offer, which would be submitted to the Corporate Parenting Committee for approval. Derbyshire Children's Services was last inspected in 2013 and services for children in care were judged to be good. Between 2013 and 2016, only 36% of Ofsted inspection judgements for care leavers were judged 'good' or 'outstanding'. This showed that the quality of care leaving support provided by local authorities needed to improve. Those local authorities that had decided to bring their leaving care service in-house have done so in the knowledge it was the only way to achieve an improved service and attempt to attain an outstanding service. Details of the outcomes to be delivered by the new model were presented in the report.

The cost of the current service was £1,836,238 per annum. The proposed spend if the service was brought 'in-house' and delivered by the Council, would be approximately £1,865,828 per annum as detailed in Appendix 1 to the report. Whilst there was an increase in costs for the service, more would be expected for the money with a clearly enhanced model of support for sixteen to eighteen year-olds and for care leavers up to the age of twenty five years. At this stage, the figures had been based on a number of assumptions and would need to be updated once further work had been carried out to understand the full offer. In particular, the provision of suitable accessible drop in facilities for care leavers would need further scoping.

RESOLVED to approve the (1) commencement of a design process for an 'in-house' holistic Council Care Leaver Service;

(2) commencement of activity to establish a service in line with the designs produced, not later than 30 June 2019;

(3) cessation of the contract with Barnardo's Ltd at the end of this contractual period, that being 30 June 2019, and serving of appropriate notice; and

(4) delegation of subsequent decision-making, including approval for TUPE transfer if necessary, to the Strategic Director for Children's Services in consultation with the Cabinet Member for Young People, following consideration of further reports prepared by relevant officers.

272/18 **EXCLUSION OF THE PUBLIC FROM THE MEETING** **RESOLVED** that the public be excluded from the meeting during the consideration of the remaining items on the agenda to avoid the disclosure of the kind of exempt information detailed in the following summary of proceedings.

SUMMARY OF PROCEEDINGS CONDUCTED AFTER THE PUBLIC HAD BEEN EXCLUDED FROM THE MEETING

1. To consider Minority Group Leaders' Questions (if any).
2. To confirm the Exempt Minutes of the meeting of Cabinet held on 11 October 2018.
3. To receive the Exempt Minutes of Cabinet Member meetings as follows:-
 - (a) Health and Communities – 4 October 2018
 - (b) Young People – 9 October 2018
 - (c) Council Services – 25 October 2018
4. To consider exempt reports as follows:-
 - (a) Re-Commissioning of Independent Domestic Violence Advisor (IDVA) Service – Strategic Director Commissioning Communities and

Policy (contains information relating to the financial or business affairs of any particular person (including the Authority holding that information)).

- (b) Markham Vale delegated Decisions – Strategic Director Economy, Transport and Environment and Director of Finance (contains information relating to the financial or business affairs of any particular person (including the Authority holding that information)).
- (c) Provision of Falls Prevention Services – Director of Public Health (contains information relating to the financial or business affairs of any particular person (including the Authority holding that information)).
- (d) Supply and Delivery of Fresh Produce and Potatoes Contract Award – Strategic Director of Children’s Services (contains information relating to the financial or business affairs of any particular person (including the Authority holding that information)).
- (e) Provision of Specialist Professional Services - Strategic Director, Adult Care (contains information relating to the financial or business affairs of any particular person (including the Authority holding that information))
- (e) East Midlands Housing Care and Support – Strategic Director Adult Care (contains information relating to the financial or business affairs of any particular person (including the Authority holding that information)).