

Agenda Item No.4(i)

**DERBYSHIRE COUNTY COUNCIL**

**MEETING OF CABINET MEMBER – HIGHWAYS, TRANSPORT AND  
INFRASTRUCTURE**

**11 January 2018**

Report of the Strategic Director – Economy, Transport and Environment

**FUNDING FOR CRESWELL CRAGS AND CRESWELL HERITAGE TRUST**

(1) **Purpose of Report** To seek the Cabinet Member's approval for stage payments to Creswell Heritage Trust from the £75,000 earmarked reserve that was created for the purposes of off-setting Derbyshire County Council's future funding contribution to the Trust's core costs.

(2) **Information and Analysis**

**Core Funding**

Derbyshire County Council (DCC) has annually made a core funding contribution to Creswell Heritage Trust (CHT) of £38,000. This funding has been matched by Nottinghamshire County Council (NCC) which gives CHT a total annual contribution of £76,000 to its core costs.

As part of the Heritage Lottery Fund Transition project, the National Trust was commissioned to produce a report setting out how CHT can become a self-reliant financially sustainable entity. The report contained a business plan/strategy that took account of the budgetary pressures faced by CHT's local authority core funders.

The report identified a range of measures that could assist CHT in growing its income-generating potential such that Derbyshire and Nottinghamshire County Councils' core funding contribution would reduce to zero by 2020-21. Each Council, however, would need to contribute £38,000 in 2017-18, £25,000 in 2018-19 and £12,500 in 2019-20 whilst the measures to generate this additional income are implemented. This is a total of £75,500 from each County Council.

At the meeting on 7 February 2017, the Cabinet Member agreed to setup a £75,000 earmarked reserve to cover DCC's core funding contributions to CHT (Minute No. 20/17 refers).

It was also agreed that DCC's £38,000 contribution for 2017-18 would be funded from the earmarked reserve and DCC's Countryside Service's budget, £37,550 and £500 respectively.

It was proposed that DCC's core funding to CHT from the earmarked reserve is released quarterly against agreed performance criteria and assurance of NCC's match funding.

At the beginning of December 2016, a new Director started at CHT. Officers from DCC and NCC have been working with the new Director to develop Key Performance Indicators (KPIs). It is proposed that these KPIs are approved and, if CHT's performance is in accordance or exceeds the KPIs over three financial quarters that the Head of the Conservation, Heritage and Design Service (CH&DS) is authorised to release the funding to CHT.

<b>CHT Financial KPIs</b>							
	<b>CHT</b>		<b>CHT Trading Company</b>		<b>Combined</b>		<b>DCC Funding (£)</b>
	<b>Projection (£)</b>	<b>Actual (£)</b>	<b>Projection (£)</b>	<b>Actual (£)</b>	<b>Projection (£)</b>	<b>Actual (£)</b>	
17-18 Q1	5,088	12,346	1,279	10,813	6,367	23,159	9,500
17-18 Q2	15,178	2,548	8,466	3,192	23,644	5,740	9,500
17-18 Q3	-20,306		-7,795		-28,101		9,500
17-18 Q4	-11,699		-12		-11,711		9,500
18-19 Q1	3,865		12,656		16,521		6,250
18-19 Q2	6,452		16,932		23,384		6,250
18-19 Q3	-24,575		34,581		10,006		6,250
18-19 Q4	6,126		-629		5,497		6,250
19-20 Q1	20,125		13,891		34,016		3,125
19-20 Q2	12,845		18,720		31,565		3,125
19-20 Q3	-18,021		37,863		19,842		3,125
19-20 Q4	358		-3,610		-3,252		3,125
20-21 Q1	17,111		9,970		27,081		0
20-21 Q2	11,179		14,599		25,778		0
20-21 Q3	-24,628		35,002		10,374		0
20-21 Q4	500		-1,500		-1,000		0

If the KPIs are not achieved in total over three financial quarters, then the Head of CH&DS will bring a further report to the Cabinet Member with proposed actions.

In addition to the financial KPIs, CHT is supplying information to show that it is monitoring visitor numbers and undertaking appropriate site inspections. Rather than set particular targets for these data sets it is hoped, over time, they will provide evidence that the site is going forward in appropriate stewardship. It is proposed that the Head of CH&DS produces an annual

summary report on the issues that arise from the development of visitor numbers and the site inspection regime.

(3) **Financial Considerations** There is a £75,000 earmarked reserve to offset DCC's future commitment to the core costs of CHT. For this financial year, 2017-18, it was previously agreed that the reserve should be supplemented by £500 from DCC's Countryside Budget.

(4) **Social Value Considerations** CHT manages Creswell Craggs, which is not only a historically significant site but is also a beautiful recreation facility, for the surrounding communities and the residents of Derbyshire and Nottinghamshire.

### **Other Considerations**

In preparing this report the relevance of the following factors has been considered: legal, prevention of crime and disorder, equality and diversity, human resources, environmental, health, property and transport considerations.

(5) **Key Decision** No.

(6) **Call-In** Is it required that call-in be waived in respect of the decisions proposed in the report? No.

(7) **Background Papers** Held on file within the Economy, Transport and Environment Department. Officer contact details - Adam Lathbury, extension 39791.

(8) **OFFICER'S RECOMMENDATIONS** That the Cabinet Member approves:

8.1 Derbyshire County Council's core contribution to Creswell Heritage Trust being released quarterly, so long as the financial Key Performance Indicators highlighted in the report are cumulatively achieved over three financial quarters and that the contribution is matched by Nottinghamshire County Council.

8.2 That the Head of Conservation, Heritage and Design is delegated to release the funding to Creswell Heritage Trust, so long as the recommendation 8.1 above is satisfied.

8.3 That the Head of Conservation, Heritage and Design needs to report back if the financial Key Performance Indicators highlighted in the report are not cumulatively achieved over three financial quarters.

- 8.4 That the Head of Conservation, Heritage and Design produces an annual report on the other Key Performance Indicators for submission to the Cabinet Member for Highways Transport and Infrastructure and the Cabinet Member for Strategic Leadership, Culture and Tourism.

**Mike Ashworth**  
**Strategic Director – Economy, Transport and Environment**